

# LIBORD FINANCE LIMITED



32<sup>nd</sup>  
Annual Report  
2025-26

**REGISTERED OFFICE**

104, M.K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort, Mumbai 400001  
Tel.: 022 22658108 / 09  
Email : investorrelations@libord.com  
Website : www.libord.com

**STATUTORY AUDITOR**

RMR & Co.  
Chartered Accountants

**COMPANY SECRETARY &  
COMPLIANCE OFFICER**

Ms. Mohini Devanand Bhavsar

**DIRECTORS**

Dr. (Mrs.) Vandna Dangi  
Mr. Lalit Kumar Dangi  
Mr. Nawal Agrawal  
Mr. Radhey Shyam Soni  
Mr. Raghvendra Raj Mehta  
Mr. Ramanathan Thirupathi

**REGISTRAR & SHARE TRANSFER AGENTS  
ANKIT CONSULTANCY PVT. LTD.**

60, Electronic Complex, Pardeshipura,  
Indore - 452010  
Madhya Pradesh  
Tel.: 0731 4065799 / 98 / 97  
Email: investor@ankitonline.com

| <b>Contents</b>                                                 | <b>Page No</b> |
|-----------------------------------------------------------------|----------------|
| Notice                                                          | 1              |
| Directors' Report                                               | 8              |
| Management Discussion and Analysis Report                       | 15             |
| Report on Corporate Governance                                  | 18             |
| Independent Auditor's Report on Standalone Financial Statements | 29             |
| Standalone Balance Sheet                                        | 34             |
| Standalone Statement of Profit & Loss                           | 35             |
| Standalone Statement of Cash Flow                               | 36             |
| Standalone Statement of Changes in Equity                       | 37             |
| Notes forming part of the Financial Statements                  | 38             |

**NOTICE**

Notice is hereby given that the 32<sup>nd</sup> Annual General Meeting of the Members of Libord Finance Limited will be held on Friday, September 25, 2026 at 12.00 Noon (IST) through Video Conferencing / Other Audio-Visual Means ("VC/OAVM") to transact the following business:

**ORDINARY BUSINESS:**

1. To receive, consider, approve and adopt the Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2026 and the Auditor's Report thereon and the Report of the Directors.
2. To appoint a Director in place of Mr. Lalit Kumar Dangi (DIN: 00886521) who retires by rotation and being eligible, offers himself for re-appointment.

**SPECIAL BUSINESS:**

3. To re-appoint Mr. Ramanathan Thirupathi (DIN: 01680773) as an Independent Director of the Company.  
To consider and, if thought fit, to pass with or without modification the following resolution as a Special Resolution:

**"RESOLVED THAT** pursuant to the provisions of Sections 149, 150, 152 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") and the rules made thereunder and Schedule IV to the Act (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Regulations 16, 17, 17(1A), 17(1C), 25 and other applicable regulations of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, Mr. Ramanathan Thirupathi (DIN: 01680773), who has submitted a declaration that he meets the criteria of independence as provided in Section 149 (6) of the Act and who is eligible for re-appointment for a second term, be and is hereby re-appointed as an Independent Director of the Company, not liable to retire by rotation, for a second term of 5 (five) consecutive years with effect from August 24, 2026 up to August 23, 2031.

**RESOLVED FURTHER THAT** any of the directors of the Company, be and is hereby authorised to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

4. To re-appoint Dr. (Mrs.) Vandna Dangi (DIN: 00886496) as Managing Director of the Company.  
To consider and, if thought fit, to pass with or without modification(s) the following resolution as an Ordinary Resolution:

**"RESOLVED THAT** pursuant to Section 196, 197, 203 read with Schedule V and all other applicable provisions, if any, of the Companies Act, 2013, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, including any statutory modification or re-enactment thereof for the time being in force, approval of the members of the Company be and is hereby accorded to the re-appointment of Dr. (Mrs.) Vandna Dangi (DIN: 00886496) as Managing Director of the Company, for a period of 3 (three) years with effect from March 10, 2027 to March 9, 2030 on the following terms and conditions:

| S.N. | Particulars        | Proposed Remuneration                                                           |
|------|--------------------|---------------------------------------------------------------------------------|
| 1.   | Basic Salary       | Rs. 3,00,000/- per month.                                                       |
| 2.   | Car Facility       | Car with services of a driver to be maintained by the Company for official use. |
| 3.   | Telephone Facility | Reimbursement of telephone expenses used for Company's work                     |

**RESOLVED FURTHER THAT** in the event of any statutory amendment, modification or relaxation by the Central Government through Schedule V to the Companies Act, 2013, the Board of Directors of the Company be and is hereby authorised to vary or increase the remuneration including salary, perquisites, allowances etc. within such limit or ceiling as may be prescribed under such amendment, modification or relaxation and the agreement between the Company and the Managing Director be suitably amended to give effect to such modification, relaxation or variation without any further reference to the Members of the Company in General Meeting.

**RESOLVED FURTHER THAT** where in any financial year during the currency of the tenure of the Managing Director, the Company has no profits or its profits are inadequate, the Company will pay the remuneration by way of salary and perquisites and allowances as per the maximum amount permissible under Schedule V to the Companies Act, 2013.

**RESOLVED FURTHER THAT** any of the directors of the Company be and is hereby authorised to file the necessary forms with the Registrar of Companies, and to do all such acts, deeds, matters and things as may be required to give effect to this resolution."

By the Order of the Board

Registered Office:  
104, M. K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort, Mumbai- 400001  
Place : Mumbai  
Date : August 13, 2026

Dr. (Mrs.) Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO and Director  
DIN: 01753155

**Notes: -**

1. The Ministry of Corporate Affairs ("MCA") has, vide its General Circular No. 03/2025 dated September 22, 2025 read with other previous circulars issued by MCA in this regard ("MCA Circulars") has permitted convening the Annual General Meeting ("AGM") through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), without physical presence of the members at a common venue. In accordance with the MCA Circulars and applicable provisions of the Companies Act, 2013 ("Act") read with Rules made thereunder and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR Regulations"), the AGM of the Company is being held through VC / OAVM.
2. The facility for the appointment of proxies by the members will not be available in pursuance to the MCA/SEBI Circulars. Hence, the Proxy Form and Attendance Slip are not annexed to this Notice.
3. Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
4. Corporate members intending to authorise their representatives to participate and vote at the meeting are requested to send a certified copy of the Board resolution / authorisation letter to the Scrutinizer by email to [investorrelations@libord.com](mailto:investorrelations@libord.com) with a copy marked to [evoting@nsdl.com](mailto:evoting@nsdl.com).

5. The Register of Members of the Company and the Shares Transfer Books of the Company will remain closed from Saturday, September 19, 2026 to Friday, September 25, 2026 (both days inclusive). The book closure dates have been intimated to the Stock Exchange (BSE). Pursuant to the provisions of Section 94 and all other applicable provisions of the Companies Act, 2013, if any, the Company hereby informs that the register of members and index of members register and copies of all annual returns prepared, together with the copies of certificates and documents required to be annexed thereto under Sections 92 of the Act are kept at the registered office of the Company's Registrar and Share Transfer Agents M/s Ankit Consultancy Private Limited ("RTA"), situated at, 60, Electronic Complex, Pardeshipura, Indore, Madhya Pradesh 452010. The Registers, Indexes, Returns, documents etc. as aforesaid shall be kept open for inspection between 2.00 P.M. (IST) and 4.00 P.M. (IST) on any working day of the RTA except when the Registers and Books are closed.
6. Members are advised to avail themselves of nomination facility as per Section 72 of the Companies Act, 2013 for which Nomination Form can be availed from the RTA.
7. Section 20 of the Companies Act, 2013 ("the Act") permits service of documents on members by a company through electronic mode. In accordance with the Act read with the rules framed thereunder and the applicable Circulars, the Notice and Annual Report for the year 2025-26 is being sent through email only to those members whose email addresses are registered with the Company/RTA/Depository Participant(s). Further, the Notice and Annual Report will also be available on the website of the Company at: <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2l-ii-annual-reports/> and also at the website of the Stock Exchange at [www.bseindia.com](http://www.bseindia.com) and website of National Securities Depository Limited (NSDL) at [www.evoting.nsdl.com](http://www.evoting.nsdl.com). For members who have not registered their email address, a letter containing exact web-link of the website where details pertaining to the Annual Report is hosted, is being sent at the address registered in the records of RTA/Depository Participants, in pursuance to Regulation 36(1)(b) of the LODR Regulations. Members, who would like to obtain a copy of the Annual Report may write an email to [investorrelations@libord.com](mailto:investorrelations@libord.com). The web-link to the Annual Report shall also be published in the Notice of the AGM by advertisement in terms of Regulation 47 of the LODR Regulations.
8. In terms of Section 152 of the Companies Act, 2013, Mr. Lalit Kumar Dangi (DIN: 00886521), Director of the Company, who retires by rotation at the Meeting and being eligible, offers himself for re-appointment. A brief profile of Mr. Dangi is given in below and forms part of the Notice. The Board of Directors of the Company commends his re-appointment.
9. An Explanatory Statement pursuant to Section 102(1) of the Act and Regulation 36(5) of the LODR Regulations relating to the Special Business to be transacted at Item No. 3 and 4 is annexed below and forms part of the Notice.
10. Members who have not registered their e-mail address with the Company can now register the same with M/s Ankit Consultancy Private Limited (Registrar & Share Transfer Agents of the Company) or with the investor relations department of the Company. The Notice of the Annual General Meeting (AGM) of the Company, inter alia, indicating the process and manner of e-Voting can be downloaded from the link [www.evoting.nsdl.com](http://www.evoting.nsdl.com), [www.bseindia.com](http://www.bseindia.com) and from the website of the Company at <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2l-i-notices/>.
11. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (LODR) Regulations, 2015 (as amended), read with the aforesaid Circulars, the Company is providing facility of e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorised e-Voting agency. The facility of casting votes by a member using remote e-Voting as well as the e-Voting system on the date of the AGM will be provided by NSDL. In this regard, your Demat Account/Folio Number has been enrolled by the Company for your participation in e-Voting on all the resolutions placed by the Company on the e-voting system.
12. The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date of Friday, September 18, 2026. Any person, who acquires shares of the Company and becomes member of the Company after dispatch of the AGM Notice and holding shares as on the cut-off date i.e., Friday, September 18, 2026, may obtain the login ID and password by sending a request to [evoting@nsdl.com](mailto:evoting@nsdl.com) or [investor@ankitonline.com](mailto:investor@ankitonline.com).
13. To prevent fraudulent transactions, Members are advised to notify any change in address etc., as soon as possible and not to leave their demat account(s) dormant for a long time. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
14. Pursuant to SEBI Master Circular dated February 06, 2026, it shall be mandatory for physical shareholders to furnish their PAN, Contact Details (Postal Address with PIN and Mobile number), Bank A/c Details and Specimen Signature for their corresponding folio numbers in the SEBI prescribed forms for lodging any grievance or availing any service request from the RTA and for receiving any payment including dividend, interest or redemption payment in respect of such folios only through electronic mode with effect from April 1, 2024. The relevant formats for Nomination/update of PAN/KYC details and the applicable SEBI circulars are available on our website at <https://libord.com/libord-finance-ltd/investor-relations/pan-kyc-details-and-nomination-forms/> and on the website of our RTA at [www.ankitonline.com](http://www.ankitonline.com).

Further, pursuant to SEBI dated January 30, 2026, another special window has been opened for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 and such transfer deeds were rejected/returned/not attended due to deficiency in the documents/process/or otherwise and also for cases in which transfer deeds were executed prior to the said deadline and original share certificate is available. This special window has been opened for a period of one year from February 05, 2026 till February 04, 2027. The securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer.

15. The Annual General Meeting shall be deemed to be held at B 524-526, Chintamani Plaza, Andheri Kurla Road, Andheri (East), Mumbai-400099. Since the Meeting will be held through VC/OAVM, the Route Map is not annexed to this Notice.
16. **THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING ANNUAL GENERAL MEETING ARE AS UNDER:**

The remote e-Voting period begins on Monday, September 21, 2026 at 9.00 A.M. (IST) and ends on Thursday, September 24, 2026 at 5.00 P.M. (IST), both days inclusive. The remote e-Voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e., Friday, September 18, 2026, may cast their vote electronically. The voting rights of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date.

**Process to vote electronically using NSDL e-Voting system:**

*The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:*

**Step 1 : Access to NSDL e-Voting system****A) Login Method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI Circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies under Regulation 44 of SEBI (LODR) Regulations, 2015, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in Demat mode is given below:

| Type of Shareholders                                               | Login Method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Individual Shareholders holding securities in demat mode with NSDL | <ol style="list-style-type: none"> <li>For OTP based login you can click on <a href="https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp">https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp</a>. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or <b>e-Voting service provider i.e. NSDL</b> and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>Existing <b>IDEAS</b> user can visit the e-Services website of NSDL Viz. <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. On the e-Services home page click on the "<b>Beneficial Owner</b>" icon under "<b>Login</b>" which is available under '<b>IDEAS</b>' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "<b>Access to e-Voting</b>" under e-Voting services and you will be able to see e-Voting page. Click on company name or <b>e-Voting service provider i.e. NSDL</b> and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>If you are not registered for IDEAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>. Select "<b>Register Online for IDEAS Portal</b>" or click at <a href="https://eservices.nsdl.com/SecureWeb/ideasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/ideasDirectReg.jsp</a>.</li> <li>Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or <b>e-Voting service provider i.e. NSDL</b> and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>Shareholders/Members can also download NSDL Mobile App "<b>NSDL Speede</b>" facility by scanning the QR code mentioned below for seamless voting experience.</li> </ol> <div style="text-align: center;"> <p><b>NSDL Mobile App is available on</b></p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  <p>App Store</p> </div> <div style="text-align: center;">  <p>Google Play</p> </div> </div> <div style="display: flex; justify-content: space-around; align-items: center; margin-top: 10px;">   </div> </div> |
| Individual Shareholders holding securities in demat mode with CDSL | <ol style="list-style-type: none"> <li>Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login icon &amp; New System Myeasi Tab and then use your existing my easi username &amp; password.</li> <li>After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there are also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.</li> <li>If the user is not registered for Easi/Easiest, option to register is available at CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login &amp; New System Myeasi Tab and then click on registration option.</li> <li>Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from an e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Individual Shareholders (holding securities in demat mode) login through their depository participants | You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. |
|--------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**Important note:** Members who are unable to retrieve User ID / Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

**Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.**

| Login type                                                         | Helpdesk details                                                                                                                                                                                                           |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Individual Shareholders holding securities in demat mode with NSDL | Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> or call at 022 – 4886 7000                                            |
| Individual Shareholders holding securities in demat mode with CDSL | Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no. 1800-21-09911 |

**B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.**

**How to Log-in to NSDL e-voting website?**

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
- A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.  
*Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.*
- Your User ID details are given below :

| Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical | Your User ID is:                                                                                                                                                |
|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| a) For Members who hold shares in demat account with NSDL.     | 8 Character DP ID followed by 8 Digit Client ID<br>For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.        |
| b) For Members who hold shares in demat account with CDSL.     | 16 Digit Beneficiary ID<br>For example, if your Beneficiary ID is 12***** then your user ID is 12*****.                                                         |
| c) For Members holding shares in Physical Form.                | EVEN Number followed by Folio Number registered with the company<br>For example, if folio number is 001*** and EVEN is 101456 then your user ID is 101456001*** |

- Password details for shareholders other than Individual shareholders are given below:
  - If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
  - If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
  - How to retrieve your 'initial password'?
    - If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e., a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
    - If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
- If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
  - Click on **"Forgot User Details/Password?"** (If you are holding shares in your demat account with NSDL or CDSL) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
  - "Physical User Reset Password?"** (If you are holding shares in physical mode) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
  - If you are still unable to get the password by aforesaid two options, you can send a request at [evoting@nsdl.com](mailto:evoting@nsdl.com) mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
  - Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
- After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
- Now, you will have to click on "Login" button.
- After you click on the "Login" button, Home page of e-Voting will open.

**Step 2: Cast your vote electronically and join Annual General Meeting on NSDL e-Voting system.****How to cast your vote electronically and join Annual General Meeting on NSDL e-Voting system?**

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the Annual General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

**General Guidelines for shareholders**

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution / Authority letter etc. with attested specimen signature of the duly authorised signatory(ies) who are authorised to vote, to the Scrutinizer by e-mail to [investorrelations@libord.com](mailto:investorrelations@libord.com) with a copy marked to [evoting@nsdl.com](mailto:evoting@nsdl.com). Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com) to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on: 022 - 4886 7000 or send a request to Ms. Apeksha Gojamgunde, Manager, NSDL at the e-mail ID: [evoting@nsdl.com](mailto:evoting@nsdl.com).

**Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:**

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to the RTA at [investor@ankitonline.com](mailto:investor@ankitonline.com).
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to the RTA at [investor@ankitonline.com](mailto:investor@ankitonline.com). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to [evoting@nsdl.com](mailto:evoting@nsdl.com) for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI Circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

**THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:**

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for remote e-Voting.

**INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:**

1. Members will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Members who would like to express their views/ask questions as a speaker at the Meeting may pre-register themselves by sending their request from their registered e-mail address mentioning their name, DP ID and Client ID/folio number, PAN, email id and mobile number at [investorrelations@libord.com](mailto:investorrelations@libord.com) up to September 18, 2026 till 5.00 P.M. (IST). Only those members who have pre-registered themselves as a speaker will be allowed to express their views/ask questions at the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.

**17. OTHER INSTRUCTIONS**

- (i) Mr. Sheetakumar Dak, Practising Company Secretaries (Membership No: FCS- 3100), Proprietor of M/s S. DAK & Associates, has been appointed as the Scrutinizer by the Board of Directors of the Company to scrutinize the votes cast through remote e-voting and e-voting at the AGM in a fair and transparent manner.
- (ii) The Scrutinizer shall, immediately after the conclusion of e-voting at the AGM, unblock the votes cast through voting (i.e, votes cast during the AGM and the votes cast through remote e-Voting), and will submit, not later than 2 working days from the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, invalid votes, if any, to the Chairman or a person authorised by him, who shall then countersign the same.
- (iii) The Results declared, along with the Scrutinizer's Report, shall be placed on the Company's website <https://libord.com/libord-finance-ltd/investor-relations/reg-44-3-agm-egm-voting-results/> and on the website of NSDL at [www.evoting.nsdl.com](http://www.evoting.nsdl.com) and shall be simultaneously communicated to the Stock Exchange (BSE), at [www.bseindia.com](http://www.bseindia.com). The date of declaration of the results by the Company is deemed to be the date of passing of the Resolutions.

**EXPLANATORY STATEMENT TO SPECIAL BUSINESS AT ITEM NO. 3 AND 4 OF THE NOTICE**

As required by Section 102(1) of the Companies Act, 2013 and Regulation 36(5) of the SEBI (LODR) Regulations, 2015, the following explanatory statement sets out all material facts relating to the Special Business mentioned under Item No. 3 and 4 of the accompanying Notice dated August 13, 2026:

**ITEM NO. 3:**

Mr. Ramanathan Thirupathi (DIN: 01680773) was appointed as an Independent Director at the 27<sup>th</sup> Annual General Meeting of the Company for a term of 5 (five) consecutive years w.e.f. August 24, 2021 to August 23, 2026 (First Term) as per provisions of the Companies Act, 2013, and the Articles of Association of the Company. Mr. Ramanathan Thirupathi, who shall be attaining the age of 75 (seventy-five) years during his tenure of the second term, is an Ex-Banker and holds over 46 years of experience in the field of Banking, Finance and General Management. The Company has immensely benefitted from his strategic insights. Any re-appointment of such independent Director at Second Term shall be approved by the members of the Company by way of special resolution.

The Nomination and Remuneration Committee (NRC) in its meeting held on August 13, 2026 has evaluated the performance of Mr. Ramanathan Thirupathi in terms of the contribution, skill sets and rich experience and has recommended his re-appointment by the Board of Directors. The Board of Directors of the Company at its meeting held on August 13, 2026 considered the recommendation of the NRC and approved the re-appointment of Mr. Ramanathan as an Independent Director of the Company for the second term of 5 (five) consecutive years with effect from August 24, 2026, not liable to retire by rotation, subject to approval of the Members in this Annual General Meeting by way of special resolution. A brief profile of Mr. Ramanathan is annexed and forms part of the Notice.

In the opinion of the Board of Directors, Mr. Ramanathan fulfills the conditions specified for being re-appointed as an Independent Director of the Company for the second term in pursuance to the applicable provisions of Companies Act, 2013 and SEBI (LODR) Regulations, 2015 as amended and accordingly recommends the proposed special resolution as set out in Item No. 3 of the accompanying Notice for approval by the Members.

**Memorandum of Interest:**

Save and except Mr. Ramanathan Thirupathi, being an appointee, none of the Directors and Key Managerial Personnel of the Company and their respective relatives are concerned or interested, financial or otherwise, in the resolution set out at Item No. 3

**ITEM NO. 4:**

Dr. (Mrs.) Vandna Dangi has been the Managing Director of the Company since 2012. She was re-appointed as the Managing Director of the Company in the year 2024 for a term of three consecutive years w. e. f. March 10, 2024 till March 09, 2027 as approved by the Shareholders of the Company in the 30<sup>th</sup> AGM of the Company. The Board of Directors in their meeting held on August 13, 2026 have re-appointed Dr. (Mrs.) Vandna Dangi as Managing Director of the Company for a further term of 3 (three) years with effect from March 10, 2027 till March 9, 2030, under Schedule V of the Companies Act, 2013, not liable to retire on rotation, on the terms & conditions forming part of the Resolution as duly reviewed and recommended by the Nomination & Remuneration Committee of the Company, subject to approval by the shareholders of the Company. Dr. (Mrs.) Vandna Dangi is a Chartered Accountant (F.C.A.), Management Graduate (M.B.A.) and Doctor of Philosophy (Ph.D.) in Business Management and a Post Graduate in Economics (M.A.). She has over 35 years of experience in the field of Academics, Management and Consultancy. She has written eight books and has published over 570 articles in Newspapers, Business Magazines and Management Journals on the Indian and Global Economy.

A brief profile of Mrs. Dangi is annexed and forms part of the Notice. The Board of Directors accordingly recommend the proposed Ordinary Resolution as set out at item number 4 of the accompanying Notice for approval by Members.

**Memorandum of Interest**

Mr. Lalit Kumar Dangi spouse of Dr. (Mrs.) Vandna Dangi (KMP) is deemed to be concerned and interested in the Resolution at Item No. 4. None of the other directors of the Company are concerned or interested in this Resolution.

By the Order of the Board

Registered Office:  
104, M. K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort, Mumbai- 400001  
Place : Mumbai  
Date : August 13, 2026

Dr. (Mrs.) Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO and Director  
DIN: 01753155

## ANNEXTURE TO THE NOTICE

Additional information of directors seeking appointment/re-appointment at the 32<sup>nd</sup> Annual General Meeting pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards on General Meetings as on the date of the Notice is furnished below:

| Ordinary / Special Business                                                                                           | Item No. 2 : Ordinary Business                                                                                                                                                                                                                                     | Item No. 3 : Special Business                                                       | Item No. 4: Special Business                                                                                                                                                                                          |
|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Type of Resolution</b>                                                                                             | Ordinary resolution                                                                                                                                                                                                                                                | Special resolution                                                                  | Ordinary resolution                                                                                                                                                                                                   |
| <b>Name of the Director</b>                                                                                           | Mr. Lalit Kumar Dangi                                                                                                                                                                                                                                              | Mr. Ramanathan Thirupathi                                                           | Dr. (Mrs.) Vandna Dangi                                                                                                                                                                                               |
| <b>DIN</b>                                                                                                            | 00886521                                                                                                                                                                                                                                                           | 01680773                                                                            | 00886496                                                                                                                                                                                                              |
| <b>Age</b>                                                                                                            | 67 Years                                                                                                                                                                                                                                                           | 72 Years                                                                            | 64 Years                                                                                                                                                                                                              |
| <b>Date of Appointment</b>                                                                                            | April 4, 1994                                                                                                                                                                                                                                                      | August 24, 2021                                                                     | June 24, 2011                                                                                                                                                                                                         |
| <b>Qualification</b>                                                                                                  | F.C.A., A.C.S., A.C.M.A., I.R.P., R.V. (IBBI), B.Com.                                                                                                                                                                                                              | B.Com                                                                               | F.C.A., M.B.A., Ph.D (Business Management), M.A. (Economics) & B.A. (Hons.)                                                                                                                                           |
| <b>Designation/Category</b>                                                                                           | Non-Executive Non-Independent Director.                                                                                                                                                                                                                            | Non-Executive Independent Director.                                                 | Managing Director.                                                                                                                                                                                                    |
| <b>Experience in specific functional areas</b>                                                                        | Over 43 years' experience in Financial Services Industry and Capital Market / Accountancy.                                                                                                                                                                         | Over 46 years of experience in the field of Banking, Finance and General Management | 35 years' experience in Financial Services industry and as Faculty in leading Management Institutes.                                                                                                                  |
| <b>Directorships in other Companies</b>                                                                               | Libord Securities Limited;<br>Libord Consultants Private Limited;<br>Libord Exports Private Limited;<br>Libord Brokerage Private Limited;<br>Libord Advisors Private Limited.;<br>Libord IRP Advisors Private Limited;<br>JITO Administrative Training Foundation. | Sreevari Nidhi Limited<br>Navarathna Housing Finance Limited                        | Libord Securities Limited;<br>Libord Brokerage Private Limited;<br>Libord Advisors Private Limited;<br>Libord IRP Advisors Private Limited;<br>Libord Consultants Private Limited;<br>Libord Exports Private Limited. |
| <b>Chairman / Member of the Committees of the Board of Directors of the Company</b>                                   | Chairman:<br>Stakeholders Relationship Committee.<br><br>Member:<br>Audit Committee and Nomination and Remuneration Committee                                                                                                                                      | Chairman:<br>Risk Management Committee.<br><br>Member:<br>Audit Committee           | Member:<br>Risk Management Committee                                                                                                                                                                                  |
| <b>Chairman / Member of the Committees of the Board of Directors of other companies in which he/she is a director</b> | Chairman of Stakeholders Relationship Committee of the Board of Directors of Libord Securities Limited.                                                                                                                                                            | Nil                                                                                 | Member of the Nomination and Remuneration Committee of the Board of Directors of Libord Securities Limited.                                                                                                           |
| <b>Remuneration as Director</b>                                                                                       | Nil                                                                                                                                                                                                                                                                | Nil                                                                                 | As per the terms of Resolution.                                                                                                                                                                                       |
| <b>Number of Board Meetings Attended</b>                                                                              | 4                                                                                                                                                                                                                                                                  | 4                                                                                   | 4                                                                                                                                                                                                                     |
| <b>No. of Shares held in the Company</b>                                                                              | 1273336                                                                                                                                                                                                                                                            | Nil                                                                                 | 1230735                                                                                                                                                                                                               |
| <b>Inter-se Relationship between Directors and KMPs</b>                                                               | Spouse of Dr. (Mrs.) Vandna Dangi (Managing Director of the Company).                                                                                                                                                                                              | Nil                                                                                 | Spouse of Mr. Lalit Kumar Dangi (Director of the Company).                                                                                                                                                            |

**DIRECTORS' REPORT**

To  
The Members,  
**Libord Finance Limited**

Your Directors have pleasure in presenting the 32<sup>nd</sup> Annual Report along with the Audited Standalone Financial Statements of the Company for the year ended March 31, 2026.

**1. FINANCIAL PERFORMANCE**

A summary of the financial performance of your Company for the financial year ended March 31, 2026, is as under:

| Particulars                                                                                   | (Rs. in Lakhs)     |         |
|-----------------------------------------------------------------------------------------------|--------------------|---------|
|                                                                                               | For the Year Ended |         |
|                                                                                               | 2025-26            | 2024-25 |
| Total Income                                                                                  | 199.98             | 126.93  |
| Profit before Finance Costs & Depreciation, Amortisation and Impairment                       | 89.27              | (26.92) |
| Finance Costs                                                                                 | 3.55               | 6.17    |
| Depreciation, Amortisation and Impairment                                                     | 21.75              | 21.76   |
| Profit before Taxes                                                                           | 63.97              | (54.85) |
| Current Tax                                                                                   | -                  | -       |
| Tax effect of Earlier Year                                                                    | 0.00               | (0.10)  |
| Deferred Tax                                                                                  | 0.31               | (0.58)  |
| Profit / (Loss) after Taxation                                                                | 63.66              | (54.17) |
| Profit / (Loss) for the year transferred to the Profit & Loss Account under Retained Earnings | 63.66              | (54.17) |
| Net Gain / (Loss) on Equity Instruments measured at Fair Value through OCI                    | (25.69)            | 11.53   |
| Total Comprehensive Income                                                                    | 37.97              | (42.64) |

**2. REVIEW OF OPERATIONS**

The total income on standalone basis during the year was Rs. 199.98 lakhs (Previous Year - Rs. 126.93 lakhs). The Company's turnover has increased by about 57.55% due to favourable business conditions this Financial Year. The Net Profit after Tax was Rs. 63.66 lakhs (Previous Year - net loss of Rs.54.17 lakhs) due to increase in operations.

**3. OUTLOOK & PROSPECTS**

As per the Provisional Estimates (PE) of Gross Domestic Product (GDP) released by the National Statistical Office (NSO), Real GDP (at constant 2022-23 prices) is estimated to attain a level of ₹323.12 lakh crore during FY 2025-26 as compared to the First Revised Estimates of ₹299.89 lakh crore in FY 2024-25, registering a robust growth of 7.7%. Nominal GDP (at current prices) is estimated at ₹346.36 lakh crore against ₹318.07 lakh crore in the previous year, reflecting a growth of 8.9%.

Thus, despite the global turmoil, the Indian economy remained resilient in the year 2025-26. Even as the net external demand remained soft, private consumption and fixed investment contributed significantly to overall growth. The Real GVA is estimated at ₹294.91 lakh crore in the year 2025-26, against ₹273.36 lakh crore in FY 2024-25, registering a growth rate of 7.9% as compared to 7.3% growth rate in 2024-25.

However, the global economy is facing many threats and challenges. According to the Economic Survey 2026, there has been a shift from rules-based globalisation to geopolitical fragmentation, marked by strategic trade, supply-chain weaponisation, volatile capital flows and rising resource nationalism, making access to critical minerals, energy, technology and finance increasingly uncertain.

The outbreak of the conflict in West Asia has led to severe disruption of global supply chains. This poses an unprecedented challenge for the global economy due to expectation of higher prices and lower global growth. In an intricately linked globalised world, Indian economy may also have to bear the burnt and the Reserve Bank of India (RBI) may have tough time trying to balance the twin objectives of the monetary policy, i.e., the need to keep inflation under control while at the same time, minimising the impact of the incidental tightening measures on growth. The hardening of the sovereign bond yields due to inflation fears and recent corrections in equity valuations have also indicated deepening of the turmoil in global financial markets. Besides, strengthening of the US dollar has exerted pressure on currencies of the major economies. Further, intensification of the conflict, its prolongation and widening geographical spread remain the key downside risks to the global outlook.

Yet, the Reserve Bank of India, in its monetary policy statement has observed that sustained momentum in services sector, persisting impact of GST rationalisation, rising capacity utilisation in manufacturing, and healthy balance sheets of financial institutions and corporates may continue to support domestic demand and the real GDP may grow at 6.9 per cent in the current financial year 2026-27 even as further escalation of the conflict, its continuation over a wider geographical spread and uncertainty regarding the damage to the energy infrastructure pose downside risks to the domestic growth outlook. However, Indian economy may continue to be resilient as the CPI inflation for the financial year 2025-26 is projected to be at 4.6 per cent which is well within the comfort zone from the monetary policy perspective.

An update to the World Economic Outlook (April 2026) released by the International Monetary Fund (IMF), has revised India's growth rate for the year 2025 to 7.6 percent which is higher by 1.0 percentage point relative to its October 2025 projections, indicating improved outlook for the economy. For the year 2026, the growth rate has been revised upward moderately by 0.3 percentage point to 6.5 percent, led by positive contributions from the carryover of the strong 2025 outturn and the decline in additional US tariffs on Indian goods from 50 to 10 percent, which outweigh the adverse impact of the Middle East conflict. The Company anticipates a favourable economic environment in the current financial year.

**4. SHARE CAPITAL**

During the year under review, there was no change in the authorised and paid-up share capital of the Company. The Company has not issued shares with differential voting rights nor granted stock options nor sweat equity.

**5. DIVIDEND**

Your Directors do not recommend any dividend for the financial year 2025-26.

**6. TRANSFER TO RESERVES**

The Company has transferred profit of Rs. 63.66 lakhs to the Profit & Loss Account under Reserves & Surplus.

**7. DEPOSITS**

Your Company has not accepted any deposits within the meaning of Section 73 of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014.

**8. MAINTENANCE OF COST RECORDS**

The Maintenance of Cost Records pursuant to Section 148(1) of the Companies Act, 2013 is not required by the Company and accordingly such accounts and records are not made and maintained by the Company.

**9. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY**

The Company has an Internal Control System commensurate with the size and nature of its operations. During the year, controls were tested and no material weakness in design and operation were observed. These have been designed to ensure the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets from unauthorised use, the prevention and detection of frauds and errors, ensuring accuracy and completeness of the accounting records, timely preparation of financial information and compliance with applicable statutes.

**10. DIRECTORS & KEY MANAGERIAL PERSONNEL**

In accordance with the applicable provisions of the Companies Act, 2013, Mr. Lalit Kumar Dangi (DIN: 00886521), Director of the Company will be retiring by rotation at this 32<sup>nd</sup> Annual General Meeting (AGM) of the Company and is eligible for re-appointment. Further, the Board of Directors, based on the recommendations of the Nomination and Remuneration Committee in its meeting held on 13<sup>th</sup> August, 2026 has re-appointed Dr. (Mrs.) Vandna Dangi (DIN: 00886496) as Managing Director (KMP) of the Company for a period of 3 (three) consecutive years w.e.f. March 10, 2027 and has also commended the re-appointment of Mr. Ramanathan Thirupathy (DIN: 01680773) as an Independent Director of the Company for a second term of 5 (five) consecutive years w.e.f. August 24, 2026, subject to approval by the Members in this Annual General Meeting. During the year, Ms. Vinantee Chetan Shah (ACS 64362) has been relieved from the post of Company Secretary and Compliance Officer w.e.f. October 31, 2025. Further, Ms. Mohini Devanand Bhavsar (ACS 79405) was appointed as the Company Secretary and Compliance Officer w.e.f. January 23, 2026 and relieved from her services w.e.f. June 25, 2026.

**11. NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS**

During the year, there were 4 (Four) meetings of the Board of Directors held on May 28, 2025, August 13, 2025, October 31, 2025 and January 23, 2026. The intervening gap between the meetings was within the period prescribed under the Companies Act, 2013 and the SEBI (LODR) Regulations, 2015 ("the LODR Regulations"). Details about the Board meetings and committee meetings are given in the report on Corporate Governance which forms part of this Report.

**12. DECLARATION GIVEN BY INDEPENDENT DIRECTORS**

The Independent Directors have given their respective declarations that they meet the criteria of independence as specified under Section 149 (6 and 7) of the Companies Act, 2013 read with the Rules made thereunder, and Regulation 16 (1) (b) of the LODR Regulations.

**13. REMUNERATION POLICY**

Based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors have approved and adopted a Remuneration policy for Directors, Key Managerial Personnel and other employees of the Company under Section 178(3) of the Companies Act, 2013. The Remuneration Policy has been disclosed on the website of the Company at the link <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2f-remuneration-policy/>

**14. CODE OF CONDUCT**

The Code of Conduct for the Board of Directors and the senior management has been adopted by the Company. The Code of Conduct has been disclosed on the website of the Company at <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2dcode-of-conduct/>.

**15. REPORT ON CORPORATE GOVERNANCE AND MANAGEMENT DISCUSSION AND ANALYSIS**

Report on Corporate Governance for the financial year ended March 31, 2026 along with the certificate from the Auditors of the Company confirming the compliance with regulations of corporate governance and Management Discussion and Analysis under the LODR Regulations forms part of this Report.

**16. MANAGING DIRECTOR (MD) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICATE**

In terms of Regulation 17(8) of the LODR Regulations, the certificate, as prescribed in Part B of Schedule II of the said Regulations, has been obtained from Dr. (Mrs.) Vandna Dangi, Managing Director and Mr. Nawal Agrawal, Chief Financial Officer, for the financial year 2025-26 with regard to the financial statements and other matters. The said certificate forms part of the report on Corporate Governance.

**17. SUBSIDIARY / ASSOCIATE COMPANIES / JOINT VENTURE**

As at March 31, 2026, the Company does not have any Subsidiary/Associate Companies/Joint Venture as defined under the provisions of the Companies Act, 2013 and the SEBI (LODR) Regulations, 2015. Hence, the Statement of Salient Features of the Financial Statement of Subsidiaries and Associate Companies pursuant to the first proviso to sub-section (3) of Section 129 of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014 (Form AOC-1) is not applicable and does not form part of this Report.

**18. VIGIL MECHANISM / WHISTLE BLOWER POLICY**

The Company has adopted a Whistle Blower Policy to report to the Management instances of unethical behaviour, actual or suspected, fraud or violation of the Company's code of conduct or ethics policy. Under this policy, the employees can approach the Company's Compliance Officer and/or Chairman of the Audit Committee. Whistle Blower Policy ensures that strict confidentiality is maintained whilst dealing with concerns and also that no discrimination be meted out to any person for a genuinely raised concern. The Whistle Blower Policy of the Company is also posted on the website of the Company at <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2e-whistleblower-policy/>. Details of Vigil Mechanism / Whistle Blower Policy are also included in the report on Corporate Governance. During the financial year 2025-26, no cases under this mechanism were reported to the Company.

**19. PREVENTION OF INSIDER TRADING**

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The "Code of Fair Disclosure, Internal Procedures and Conduct for Regulating, Monitoring and Reporting of Trading by Insiders" has been adopted and has been disclosed on the website of the Company at <https://libord.com/libord-finance-ltd/investor-relations/code-for-fair-disclosure/>. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed.

**20. CORPORATE SOCIAL RESPONSIBILITY**

The provisions of Section 135 of the Companies Act, 2013 are not presently applicable to the Company.

**21. DIRECTORS' RESPONSIBILITY STATEMENT**

Pursuant to the requirement under Section 134(3c) & 134(5) of the Companies Act, 2013, with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- (i) in the preparation of the accounts for the financial year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- (ii) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for the year under review;
- (iii) the Directors have taken proper and sufficient care of the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (iv) the Directors have prepared the accounts for the financial year ended March 31, 2026 on a going concern basis;
- (v) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- (vi) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

**22. BUSINESS RISK MANAGEMENT**

Pursuant to Section 134 (3) (n) of the Companies Act, 2013, the Company has undertaken suitable measures for the development and implementation of a risk management policy for the Company including identification of elements of risk, if any, which in the opinion of the Board may threaten the existence of the Company. At present, the Company has not identified any element of risk which may threaten the existence of the Company.

**23. PARTICULARS OF MATERIAL ORDERS**

During the year under review, neither any Regulator nor any Court or Tribunal has passed any significant and material order impacting the going concern status and the Company's operations in the future.

**24. MATERIAL CHANGES AFFECTING THE FINANCIAL POSITION OF THE COMPANY**

There were no material changes and commitments affecting the financial position of the company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of the report.

**25. BOARD EVALUATION**

The performance of Board of Directors and the Committees constituted by the Board and the individual Directors have been evaluated during the Financial Year ended March 31, 2026.

**26. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES**

There are no contracts or arrangements with related parties covered under section 188 of the Companies Act, 2013. Hence, Form AOC-2 pursuant to the provisions of Section 134 (3) (h) of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014 is not applicable and does not form part of this report accordingly.

**27. SECRETARIAL STANDARDS**

The Company has complied with all applicable secretarial standards issued by the Institute of Company Secretaries of India.

**28. PURCHASE OF SHARES OF THE COMPANY**

The Company does not give any loan, guarantee or security, or any financial assistance to the employees of the Company for the purpose of purchase or subscription for any shares of the Company pursuant to Section 67(2) of the Companies Act, 2013.

**29. ANNUAL RETURN**

Pursuant to the provisions of Section 134 (3) (a) and Section 92(3) of the Companies Act, 2013 read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return of the Company shall be uploaded on the website of the Company at <https://libord.com/libord-finance-ltd/investor-relations/>

**30. BOARD COMMITTEES**

Details of the following Committees constituted by the Board along with their composition, terms of reference and meetings held during the year are provided in the Report on Corporate Governance which forms part of this Report: 1. Audit Committee 2. Stakeholders' Relationship Committee 3. Nomination and Remuneration Committee. 4. Risk Management Committee.

The Company is not required to constitute the Risk Management Committee pursuant to the provisions of Regulation 21 of the LODR Regulations. However, the Risk Management Committee has been constituted in pursuance of the Reserve Bank of India Circular No. RBI/2021-22/112 DOR.CRE.REC.No.60/03.10.001/2021-22 dated October 22, 2021.

**31. SECRETARIAL AUDIT REPORT**

In pursuance to the provisions of Regulation 24A of the SEBI (LODR) Regulations, 2015, as amended, read with Section 204 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder, for the time being in force, M/s S. Dak & Associates, Company Secretaries (CP No. 7687), were appointed as Secretarial Auditors in the 31<sup>st</sup> Annual General Meeting (AGM) of the Company to hold office for a term of 5 (five) consecutive years. The Secretarial Audit Report submitted by the Secretarial Auditors for the year ended March 31, 2026 is annexed to the Annual Report and forms part of the Annual Report (Annexure - I). The observations made in the Auditor's Report read together with relevant notes thereon are self-explanatory and hence, do not call for any further comments under Section 134(3) of the Companies Act, 2013.

**32. STATUTORY AUDITORS**

At the 30<sup>th</sup> Annual General Meeting (AGM), the Members have appointed M/s RMR & Co., Chartered Accountants, Mumbai (FRN: 106467W) as Statutory Auditors of the Company for a period of 5 (five) consecutive years to hold office till the 35<sup>th</sup> AGM of the Company to be held in the year 2029. The Statutory Auditor's Report to the Shareholders for the year under review does not contain any qualification.

**33. AUDIT COMMITTEE****a) Terms of Reference**

To oversee, inter alia, the Company's financial reporting process and disclosure of its financial information, to recommend the appointment of Statutory Auditors and fixation of the audit fees, to review and discuss with the Auditors about internal control systems, scope of audit including observations of the auditors on adequacy of internal control systems, major accounting policies & practices, adopting accounting standards and complying various requirements concerning financial statements, if any, to review the Company's quarterly, half yearly and annual financial statements before submission to the Board of Directors.

**b) Composition of Audit Committee**

The Audit Committee comprises four directors with Independent Directors forming the majority. Mr. Radhey Shyam Soni, Independent Director is the Chairman of the Audit Committee. Mr. Raghvendra Raj Mehta and Mr. Ramanathan Thirupathy, Independent Directors and Mr. Lalit Kumar Dangi, Non-Executive/ Non-Independent Director are the other three members of the Audit Committee. The members possess adequate knowledge of accounts, audit and finance, among others. The composition of the Audit Committee meets the requirement as per Section 177 of the Companies Act, 2013 and the LODR Regulations. There are no recommendations of the Audit Committee which have not been accepted by the Board. During the year, 4 (four) meetings of the Audit Committee were held on May 28, 2025, August 13, 2025, October 31, 2025 and January 23, 2026.

**34. PARTICULARS OF LOANS, GUARANTEES AND INVESTMENT**

The Company has not given any loans or guarantees covered under the provisions of Section 186 of the Companies Act, 2013. The details of the investments made by Company are given in the notes to the financial statements.

**35. LISTING ON STOCK EXCHANGE**

The Company's Equity Shares are listed at BSE Ltd., Mumbai. The Listing Fees has been paid to the BSE Ltd. for the financial year 2026-27.

**36. PERSONNEL**

The information required to be disclosed in the Directors' Report pursuant to Section 197 of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is set out as an Annexure to the Report (Annexure-II).

**37. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO**

| S.N. | Particulars                         | For the year ended March 31, 2026 | For the year ended March 31, 2025 |
|------|-------------------------------------|-----------------------------------|-----------------------------------|
| (A)  | Conservation of Energy              | Not Applicable                    | Not Applicable                    |
| (B)  | Technology Absorption               | Not Applicable                    | Not Applicable                    |
| (C)  | Foreign Exchange Earnings and Outgo | NIL                               | NIL                               |

**38. STATE OF AFFAIRS OF THE COMPANY**

Information about state of affairs of the Company is provided in the Directors' Report and the Management Discussion and Analysis Report, which forms part of this Annual Report in due compliance with applicable provisions of the Act and the LODR Regulations. During the year, there was no change in the nature of business of the Company.

**39. INTERNAL COMMITTEE ON SEXUAL HARASSMENT OF WOMEN**

The Constitution of internal committee on Sexual Harassment is not mandatory to the Company under the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013. No such complaint was received during the year.

**40. ACKNOWLEDGEMENTS**

Your Directors place on record their appreciation for the valuable contribution made by the staff members of the Company and for the active support given by Banks, Investors, Shareholders, Employees and Clients.

By the Order of the Board

Registered Office:  
104, M. K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort, Mumbai- 400001

Place : Mumbai  
Date : 13.08.2026

Dr. (Mrs.) Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO and Director  
DIN: 01753155

## ANNEXURE I

Form No. MR-3  
SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,  
The Members,  
Libord Finance Limited  
104, M.K. Bhawan,  
300 Shahid Bhagat Singh Road,  
Fort Market, Mumbai 400001

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Libord Finance Limited (hereinafter called the 'Company'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering financial year ended on March 31, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions of:

- i. The Companies Act, 2013 ('the Act') and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') to the extent applicable to the Company: -
  - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable to the Company during the audit period);
  - d. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (Not applicable to the Company during the audit period);
  - e. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Not applicable to the Company during the audit period);
  - f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client (Not applicable to the Company during the audit period);
  - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable to the Company during the audit period); and
  - h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not applicable to the Company during the audit period).
- vi. Rules, Regulations and Guidelines issued by the Reserve Bank of India as are applicable to Non-Banking Financial Companies which are specifically applicable to the Company.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India, with respect to board and general meetings.
- (ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. No changes in the composition of the Board of Directors took place during the period under review.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

As per the minutes, the decisions at the Board Meetings were taken unanimously.

We further report that as per the explanations given to us and the representations made by the Management and relied upon by us, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, there were no specific events/actions having a major bearing on the Company's affairs in pursuance of the laws, rules, regulations, guidelines, standards, etc. referred to above.

**For S. DAK & Associates  
Company Secretaries**

Place: Mumbai  
Date: 30/04/2026  
UDIN: F003100H000245980

Sheetalkumar Dak  
Proprietor  
FCS: 3100  
CP No: 7687  
Peer Review No. 2020/2022

Note: This report is to be read with our letter of even date which is annexed as 'Annexure A' and forms an integral part of this report.

#### **Annexure - A**

To,  
The Members,  
Libord Finance Limited  
104, M.K. Bhawan,  
300 Shahid Bhagat Singh Road,  
Fort Market, Mumbai 400001

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as applicable to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the management representation about the compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**For S. DAK & Associates  
Company Secretaries**

Place: Mumbai  
Date: 30/04/2026  
UDIN: F003100H000245980

Sheetalkumar Dak  
Proprietor  
FCS: 3100  
CP No.: 7687  
Peer Review No. 2020/2022

**ANNEXURE II**  
**Details of the ratio of remuneration of each Director to the median employee's remuneration**

|                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (i)                                                                                                                                                                           | The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year: -                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                         |
| S.N.                                                                                                                                                                          | Name of the Director                                                                                                                                                                                                                                                                                                                                | Ratio of remuneration to the median remuneration of the employees                                                                                                                                                                                                                                                                       |
| 1                                                                                                                                                                             | Vandna Dangi – Managing Director                                                                                                                                                                                                                                                                                                                    | 5.14 times                                                                                                                                                                                                                                                                                                                              |
| 2                                                                                                                                                                             | Nawal Agrawal – Director and Chief Financial Officer                                                                                                                                                                                                                                                                                                | 1.86 times                                                                                                                                                                                                                                                                                                                              |
| (ii)                                                                                                                                                                          | <b>The percentage increase in remuneration of each director, CFO, CEO, Company Secretary or Manager, if any, in the financial year</b>                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                         |
| S.N.                                                                                                                                                                          | Name of the Director/CFO/CEO/Company Secretary                                                                                                                                                                                                                                                                                                      | % Increase over last F.Y.                                                                                                                                                                                                                                                                                                               |
| 1                                                                                                                                                                             | Vandna Dangi – Managing Director                                                                                                                                                                                                                                                                                                                    | -                                                                                                                                                                                                                                                                                                                                       |
| 2                                                                                                                                                                             | Nawal Agrawal – Director and Chief Financial Officer                                                                                                                                                                                                                                                                                                | -                                                                                                                                                                                                                                                                                                                                       |
| 3                                                                                                                                                                             | Mohini Bhavsar- Company Secretary and Compliance Officer                                                                                                                                                                                                                                                                                            | N.A.                                                                                                                                                                                                                                                                                                                                    |
| (iii)                                                                                                                                                                         | The number of permanent employees on the rolls of the company                                                                                                                                                                                                                                                                                       | 7                                                                                                                                                                                                                                                                                                                                       |
| (iv)                                                                                                                                                                          | Average percentile increases already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration | Average percentile increase in remuneration of employees is 13% percent and managerial personnel is NIL. The Remuneration policy of the Company rewards people differently based on their contribution to the success of the Company and also ensures that external market competitiveness and internal relativities are taken care of. |
| We hereby confirm that the remuneration is as per the remuneration policy recommended by the Nomination and Remuneration Committee of the Company and adopted by the Company. |                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                         |

Information: as per Rule 5(2) of Chapter XIII, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Details of top ten employees drawing remuneration pursuant to the provisions of Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

| Employees' Name | Designation | Educational Qualification | Age (Years) | Experience (In Years) | Date of Employment | Gross Remuneration Paid (Rs. Lakhs) | Previous Employment and designation |
|-----------------|-------------|---------------------------|-------------|-----------------------|--------------------|-------------------------------------|-------------------------------------|
| N.A             | N.A         | N.A                       | N.A         | N.A                   | N.A                | N.A                                 | N.A                                 |

**Notes:**

- All appointments are permanent except for the Managing Director and the Whole-Time Director whose appointments are contractual and terminable by notice on either side.
- Remuneration includes salary, increment, and taxable value of perks.
- Dr. (Mrs.) Vandna Dangi is the spouse of Mr. Lalit Kumar Dangi, Director of the Company.
  - None of the employees of the Company was drawing remuneration of Rs. 8,50,000/- p.m. or Rs. 1,02,00,000/- p.a. or more during the year.

Registered Office:  
 104, M. K. Bhawan,  
 300, Shahid Bhagat Singh Road,  
 Fort, Mumbai- 400001

By the Order of the Board

Place : Mumbai  
 Date : 13.08.2026

Dr. (Mrs.) Vandna Dangi  
 Managing Director  
 DIN: 00886496

Nawal Agrawal  
 CFO and Director  
 DIN: 01753155

### Annexure III MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Libord Finance Limited is a limited company domiciled and incorporated in India and its shares are publicly traded on the Bombay Stock Exchange Ltd. (BSE). The Company is presently classified as a Non-Banking Financial Company duly registered with the Reserve Bank of India. The Company is engaged into the business of financial services, working capital loans, project finance, syndication of loans, corporate advisory services, financial consultancy etc.

This Report contains forward-looking statements which are based on certain assumptions, risks, uncertainties and expectations of future events. The actual results, performance or achievements can differ materially from those projected in any such statements depending on various factors including: the demand supply conditions, change in government regulations, tax regimes, economic development within the country and abroad and such other incidental factors over which, the Company does not have any direct control. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on basis of any subsequent developments, information or events.

This Management Discussion and Analysis Report is framed in compliance with the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR Regulations").

#### INDUSTRY STRUCTURE AND DEVELOPMENTS

Non-Banking Financial Companies play a vital role in the financial sector of our economy along with other financial institutions. They largely extend support to the micro, small and medium enterprises (MSMEs) which get benefitted due to their strategic operational techniques coupled with lower costs of delivery, lower restrictions on customers etc. Over the years, NBFCs have emerged as an alternate choice and at times the first choice for several customers, who need short term/ medium term financing. The NBFCs work under strict regulations of the RBI and reach out to even those sectors which the Banks cannot reach.

Non-banking finance companies (NBFCs) are an integral part of the Indian financial ecosystem. NBFCs reach out to millions of individuals and Micro, Small and Medium Enterprises across the country having no or limited access to secured and unsecured credit lines by commercial banks and other development financial institutions. NBFCs integrate such people and firms with the financial mainstream of our economy. NBFCs are able to develop a ground-level understanding of their customers' profile and their credit needs and provide innovative and customised products to satisfy their clients' needs and so they are a preferred source of credit line compared to traditional banks. They have a niche particularly in the low income/asset segment of individuals and corporates and also among the first time seekers of credit who have not borrowed from any financial institution in the past. NBFCs thrive well in those areas too where banking and institutional credit financial services have limited ground presence.

#### OPPORTUNITIES

According to the Economic Survey 2026, While the year-on-year growth trend in credit for industry and services has demonstrated a moderate increase in financial year 2025-26 compared to the previous year, yet the bank credit to the MSME sector has continued to show momentum and remains robust. In November 2025, bank credit to this sector increased by 21.8 per cent compared to a 13 per cent increase in November 2024. Within the MSME sector, the credit extended to the micro and small enterprises has registered an increase of 24.6 per cent (YoY) in November 2025, up from 10.2 per cent in November 2024. The expansion has been driven by sustained retail demand, MSME lending, renewed credit flows to NBFCs and a gradual pickup in corporate borrowing.

The financial year 2025-26 ended with robust year-on-year (y-o-y) non-food credit growth of 15.9%, compared to 10.9% in the corresponding period in 2025. The aggregate credit outstanding in March 2026 reached Rs.212.9 lakh crore, Rs.29.2 lakh crore higher than the previous year.

Amidst a low-interest rate environment, Government aided Capex cycle supported by timely structural reforms, private investments are crowding-in and boosting domestic credit demand, indicative of growing confidence among corporate as well as individual borrowers on Indian economy.

Credit growth in FY 2025-26 has been broad-based led by services sector, followed by personal loan segment, agriculture and allied activities, and industry. The Services sector credit, that contributes 28% to the overall credit, recorded a robust expansion of 19.0% y-o-y. The surge was primarily driven by high demand from segments like Non-Banking Financial Companies, trade, and commercial real estate. The personal loan segment with 33% share in overall credit, expanded by 16.2% in FY 2025-26, which is 455 bps higher than credit growth (11.7%) registered a year ago. Growth remained steady in the housing segment, while vehicle loans and loans against gold jewellery continued to show strong momentum.

Credit growth in Agriculture and Allied Activities sector accelerated to 15.7% in the year 2025-26 compared to 10.4% growth registered previous year, reflecting sustained rural demand and formalization of rural credit. Credit deployment to the industrial sector expanded at almost double rate to 15.0%, vis-à-vis 8.2% growth registered last year driven largely by Infrastructure, Basic Metal and Metal Products, Chemicals and Chemical Products, Petroleum, Coal Products, and Nuclear Fuels sectors. Micro and Small industries registered a 33.1% y-o-y growth in the year 2025-26 which was 3.7 times higher than previous year. Similar positive trends are witnessed for medium-scale industries where credit expanded by 21.7% y-o-y.

Robust credit growth demonstrates the resilient domestic economic environment and envisages enhanced appetite for credit across sectors of the Indian economy. Strong credit growth results in corporates and individuals availing credit facilities for business expansion and acquiring durable goods, further accelerating industrial activity by additional capacity building through investment in fixed assets, generating more employment opportunities.

The Reserve Bank of India's Financial Inclusion Index (FI-Index) for the year ending March 2025 stands at 67.0, up from 64.2 in March 2024 reflecting increased access and usage of financial services.

Public Sector Banks (PSBs) continued to register strong financial performance during FY 2025–26, reflecting sustained business growth, improved asset quality, record profitability and strong capital position. The improved performance demonstrates the resilience, stability and enhanced institutional capacity of PSBs in supporting the credit needs of a fast-growing Indian economy. Asset quality of PSBs improved significantly during FY 2025–26, with Gross NPA ratio (Non-Performing Assets) declining to 1.93% and Net NPA ratio to 0.39% as on 31.03.2026, reflecting historically low levels of stressed assets.

The aggregate business of PSBs increased to Rs.283.3 lakh crore as on 31.03.2026, registering growth of 12.8% over the previous year. Aggregate deposits rose by 10.6% y-o-y to Rs.156.3 lakh crore, reflecting continued depositor confidence and strong resource mobilisation by PSBs. Gross advances registered growth of 15.7% y-o-y and reached Rs.127 lakh crore, indicating sustained credit demand across sectors of the economy.

Improved asset quality, healthy credit expansion and higher income contributed to improved profitability of PSBs during FY 2025–26. Aggregate operating profit reached ₹3.21 lakh crore, while aggregate net profit increased by 11.1% y-o-y to a historic high of ₹1.98 lakh crore, marking the fourth consecutive year of aggregate profitability for PSBs.

Against the challenging global backdrop surrounded by geo-economic fragmentation and geo-political pressures, the Indian economy has shown remarkable resilience and has been one of the fastest growing major economies in the world. Indian banking sector, the primary engine of economic growth is at best of its health with a well-capitalized balance sheet, historically low impaired assets and sustained profitability, augments the growth potentials of the economy. The persistent government effort in democratising and formalising credit has been resulting in broad based credit growth in the economy.

As per the Provisional Estimates (PE) of Gross Domestic Product (GDP) released by the National Statistical Office (NSO), the real GDP (at constant 2022-23 prices) is estimated to attain a level of ₹323.12 lakh crore during FY 2025-26 as compared to the First Revised Estimates of ₹299.89 lakh crore in FY 2024-25, registering a robust growth of 7.7%. Nominal GDP (at current prices) is estimated at ₹346.36 lakh crore against ₹318.07 lakh crore in the previous year, reflecting a growth of 8.9%.

Despite the global turmoil, thus, the Indian economy remained resilient in the year 2025-26. Even as the net external demand remained soft, private consumption and fixed investment contributed significantly to overall growth. On the supply side, estimated real GVA growth of 7.9 per cent was driven by buoyant services sector and robust manufacturing activity.

The Reserve Bank of India, in its monetary policy statement has observed that sustained momentum in services sector, persisting impact of GST rationalisation, rising capacity utilisation in manufacturing, and healthy balance sheets of financial institutions and corporates may continue to support domestic demand and the real GDP grow at 6.9 per cent in the current financial year 2026-27 even as further escalation of the conflict, its continuation over a wider geographical spread and uncertainty regarding the damage to the energy infrastructure pose downside risks to the domestic growth outlook. However, Indian economy may continue to be resilient as the CPI inflation for the financial year 2025-26 is projected to be at 4.6 per cent which is well within the comfort zone from the monetary policy perspective.

An update to the World Economic Outlook (April 2026) released by the International Monetary Fund (IMF), has revised India's growth for the year 2025 to 7.6 percent which is higher by 1.0 percentage point relative to its previous WEO (October, 2025). For the year 2026, the growth rate has been revised upward moderately by 0.3 percentage point to 6.5 percent, led by positive contributions from the carryover of the strong 2025 outturn and the decline in additional US tariffs on Indian goods from 50 to 10 percent, which outweigh the adverse impact of the Middle East conflict.

#### **THREATS**

In a world already weakened by rising rivalries, unstable supply chains and prolonged conflicts at risk of regional spill over the global economy is confronting systemic, deliberate and far-reaching global consequences, making the economic environment uncertain and fragile. According to the Global Risks Report, 2026 published by the World Economic Forum, the centrality of Geo-economic confrontation in the global risks landscape is the top risk featured and it is likely to be so over the two-year time horizon till the year 2028.

As global risks continue to spiral in scale, interconnectivity and velocity, the current year 2026 marks an age of competition. As cooperative mechanisms crumble, with governments retreating from multilateral frameworks, stability appears to be under siege. A contested multipolar landscape is emerging where confrontation is replacing collaboration, and trust, which is fundamental to any degree of cooperation, seems to be losing its value. The multilateral system is under pressure. Declining trust, diminishing transparency and respect for the rule of law, along with heightened protectionism, are threatening longstanding international relations, trade and investment and increasing the propensity for conflict.

Thus, the global economy is facing many threats and challenges. According to the Economic Survey 2026, there has been a shift from rules-based globalisation to geopolitical fragmentation, marked by strategic trade, supply-chain weaponisation, volatile capital flows, and rising resource nationalism, making access to critical minerals, energy, technology, and finance increasingly uncertain. The outbreak of the conflict in West Asia has led to severe disruption of global supply chains. This poses an unprecedented challenge for the global economy due to expectation of higher prices and lower global growth. Given such a scenario in the global economy, the Reserve Bank of India (RBI) may have tough time trying to balance the twin objectives of the monetary policy, i.e., the need to keep inflation under control while at the same time, minimising the impact of the incidental tightening measures on growth.

The hardening of the sovereign bond yields due to inflation fears and recent corrections in equity valuations have also indicated deepening of the turmoil in global financial markets. Besides, strengthening of the US dollar has exerted pressure on currencies of major economies. Further intensification of the conflict, its prolongation and widening geographical spread remain the key downside risks to the global outlook. Further escalation of the conflict, its continuation over a wider geographical spread and uncertainty regarding the damage to the energy infrastructure pose severe risks to the domestic growth outlook as well.

#### **SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE**

The Company operates in single business segment i.e. NBFC. As the Company is only in one line of business, product wise disclosure of performance is not required to be made.

#### **OUTLOOK**

The Management of the Company is looking for a steady growth of the Company and aims at maximising the shareholders' wealth by way of earning maximum profits at low investment costs. The Company is cautiously optimistic in its outlook for the year 2026-27. The outlook for the business of the Company is also discussed in the Directors' Report.

#### **RISKS AND CONCERNS**

The Company is providing financial, corporate and management consultancy and undertakes wide spectrum of activities and therefore has a well-diversified portfolio of services provided. Currently there are no risks faced by the Company.

**INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY**

The Company has an Internal Control System commensurate with the size and nature of its operations. During the year, controls were tested and no material weakness in design and operation were observed. These have been designed to ensure the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets from unauthorised use, the prevention and detection of frauds and errors, ensuring accuracy and completeness of the accounting records, timely preparation of financial information and compliance with applicable statutes.

**DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE**

A detailed discussion on financial performance with respect to operational performance has been presented in the Directors' Report.

**HUMAN RESOURCE DEVELOPMENT**

The Company regards its human resources as amongst its most valuable assets and proactively reviews policies and processes by creating a work environment that encourages initiative, provides challenges and opportunities and recognises the performance and potential of its employees attracting and retaining the best manpower available by providing high degree of motivation. Your Company believes in trust, transparency & teamwork to improve employee's productivity at all levels.

**DETAILS OF KEY FINANCIAL RATIOS**

The details of the applicable key financial ratios, as applicable, are given in Notes to the Financial Statements.

**DISCLOSURE OF ACCOUNTING TREATMENT**

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time). The details of accounting treatment are given in Significant Accounting policies at note no. 1 & 2 of the Financial Statements.

Registered Office:

104, M. K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort, Mumbai- 400001

By the Order of the Board

Place : Mumbai  
Date : 13.08.2026

Dr. (Mrs.) Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO and Director  
DIN: 01753155

## REPORT ON CORPORATE GOVERNANCE

This report is prepared in accordance with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and the report contains the details of Corporate Governance systems and processes at Libord Finance Limited (LFL).

### I. Genesis of Corporate Governance

#### Corporate Governance

Corporate Governance is a mechanism for promoting fairness, transparency, accountability, commitment to values and ethical business conduct. It represents the value framework, principles, rules, practices by which a company conducts its business activities. Corporate Governance essentially involves balancing the interests of many stakeholders in a company which include its shareholders, management, customers, suppliers, financiers, government and the community.

#### Philosophy of LFL on Corporate Governance

We, at LFL, strive for conducting our day to day business activities in an ethical manner in order to achieve high levels of accountability and trust for all our stakeholders. We uphold our commitment to adhere to timely disclosures, transparent accountability policies and independent Board and other practices as stipulated in various Legislations and Regulations viz., Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (hereinafter referred to as "the LODR Regulations"), the Companies Act, 2013 (hereinafter referred to as "the Act") and all other applicable rules and regulations.

#### Roles and Responsibilities

The Company has put in place an internal governance system with defined roles and responsibilities of every constituent of the system. Shareholders appoint Board of Directors and entrust them necessary powers. The Board leads strategic management and appoints various Committees to handle specific areas of responsibilities. The Executive Management and the Committees take up specific responsibilities and day to day affairs as set by the Board. The Company Secretary assists the Managing Director in management of the Board's administrative activities such as meetings, schedules, agendas, communication and documentation.

#### Mission

We, at LFL strive to achieve highest standards of performance in our pursuit to give utmost satisfaction to our valued stakeholders and develop enduring relationships with them.

#### Vision

Our vision is to position LFL as a full-fledged financial services super-house offering one stop financial solutions to our clients for their varied needs and requirements.

#### Values

We have always sought to be a value-driven organisation aiming at ethical conduct in all our pursuits towards growth and success of the Company. Ethics is fundamental to our business. Our adherence to high standards of moral and ethical principles is reflected in our dealings with clients, fellow colleagues and whatever it takes to be good corporate citizens. Our reputation is earned due to our consistent commitment for achieving high standards of integrity and we cherish it always.

### II. Board of Directors

#### Composition, Category & Other Details of Directors

The Board of Directors comprises of optimum combination of executive, non-executive and independent directors and meets the requirements under Regulation 17 of the LODR Regulations. Mr. Lalit Kumar Dangi, is a Non-Executive Chairman of the Board of Directors and Dr. (Mrs.) Vandna Dangi is the Managing Director of the Company. As at March 31, 2026, the Independent Directors had adequate strength in the Board as per the requirements stipulated under the Act and in the LODR Regulations. The Board periodically evaluates its strength and composition. As at March 31, 2026, the overall strength of the Board was Six (6) directors, breakup of which is given below:

| Name of the Director      | Category<br>(Chairperson /<br>Executive/<br>Non- Executive/<br>Independent<br>/Nominee) | Original Date<br>of<br>Appointment | No of<br>Shares held<br>in the<br>Company | No of<br>Directorship<br>in listed<br>entities<br>including this<br>listed entity | Number of<br>memberships in<br>Audit /<br>Stakeholder<br>Committee(s)<br>including this<br>listed entity | No of post of<br>Chairperson<br>in Audit /<br>Stakeholder<br>Committee<br>held in listed<br>entities<br>including this<br>listed entity |
|---------------------------|-----------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| Mr. Lalit Kumar Dangi     | Non-Executive –<br>Non-Independent<br>-Chairperson -Promoter                            | 04-04-1994                         | 1273336                                   | 2                                                                                 | 3                                                                                                        | 2                                                                                                                                       |
| Dr. (Mrs.) Vandna Dangi   | Executive Director-MD                                                                   | 24-06-2011                         | 1230735                                   | 2                                                                                 | 0                                                                                                        | 0                                                                                                                                       |
| Mr. Nawal Agrawal         | Executive Director                                                                      | 12-01-2006                         | Nil                                       | 2                                                                                 | 2                                                                                                        | 0                                                                                                                                       |
| Mr. Radhey Shyam Soni     | Non-Executive -<br>Independent Director                                                 | 30-10-2017                         | Nil                                       | 3                                                                                 | 5                                                                                                        | 2                                                                                                                                       |
| Mr. Raghvendra Raj Mehta  | Non-Executive -<br>Independent Director                                                 | 26-02-2019                         | Nil                                       | 2                                                                                 | 3                                                                                                        | 2                                                                                                                                       |
| Mr. Ramanathan Thirupathi | Non-Executive –<br>Independent Director                                                 | 24-08-2021                         | Nil                                       | 1                                                                                 | 1                                                                                                        | 0                                                                                                                                       |

The Company's Board comprises qualified members who bring in required skills, competence and expertise that allow them to make effective contribution to the Board and its Committees. The Directors are committed to ensure that the Company is in compliance with the highest standards of corporate governance. There is no change in the composition of the Board of Directors during the year.

#### Disclosure of relationships between Directors Inter-se

All the Independent Directors of the Company have provided declaration to the Board confirming satisfaction of the conditions of their independence as laid down under Section 149(6) of the Act read with Rule 5 of the Companies (Appointment and Qualification of Directors) Rules, 2014 and the Regulation 16(1)(b) of the LODR Regulations. Further, in the opinion of the Board, all the Independent Directors of the Company, fulfil the conditions for Independent Directors specified under the Act and the LODR Regulations, and are independent of the management. Mr. Lalit Kumar Dangi, Non-Executive Director of the Company is a relative (spouse) of Dr. (Mrs.) Vandna Dangi, the Managing Director of the Company. Save and except this, none of the Directors of the Company are related to each other. As confirmed by the Independent Directors, they did not have any material pecuniary relationship with the Company during the financial year 2025-26. The sitting fees paid to them for attending the meetings of the Board and its Committees, the commission paid/payable to them and the professional fees, if any, paid during the year are not considered as having any material pecuniary relationship with the Company in accordance with the relevant provisions of the Act and the LODR Regulations.

#### Appointment of Directors

Before considering the appointment/re-appointment of a director, the Board of Directors of the Company and the Nomination and Remuneration Committee take into consideration the qualifications, skills and attributes as stated in the Company's policies on directors' appointment and remuneration. During the Year, there was no change in the composition of the Directors. In accordance with the applicable provisions of the Companies Act, 2013, Mr. Lalit Kumar Dangi (DIN: 00886521), Director of the Company will be retiring by rotation at the ensuing 32<sup>nd</sup> Annual General Meeting (AGM) of the Company and is eligible for re-appointment. Further, the Board of Directors, based on the recommendations of the Nomination and Remuneration Committee in its meeting held on 13<sup>th</sup> August, 2026 has re-appointed Dr. (Mrs.) Vandna Dangi (DIN: 00886496) as Managing Director (KMP) of the Company for a period of 3 (three) consecutive years w.e.f. March 10, 2027 and has also commended the re-appointment of Mr. Ramanathan Thirupathy (DIN: 01680773) as an Independent Director of the Company for a second term of 5 (five) consecutive years w.e.f. August 24, 2026, subject to approval by the Members in this Annual General Meeting. During the year, Ms. Vinantee Chetan Shah (ACS 64362) has been relieved from the post of Company Secretary and Compliance Officer w.e.f. October 31, 2025. Ms. Mohini Devanand Bhavsar (ACS 79405) was appointed as the Company Secretary and Compliance Officer w.e.f. January 23, 2026 and has been relieved from the services w.e.f. June 25, 2026.

#### Membership in Other Boards / Committees

None of the Directors of the Company hold directorships in more than twenty (20) companies, including more than 10 (ten) public companies. In accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, none of the Directors holds directorships in more than 7 (seven) listed entities. Further, wherever applicable, the limits on independent directorships prescribed under the LODR Regulations are also complied with. The Managing Director of the Company does not hold directorship as an Independent Director in any other listed Company. Also, none of the Directors is serving as a member of more than 10 (ten) committees or as the chairman of more than 5 (five) committees in accordance with the requirements of the LODR Regulations.

#### Independent Directors

In the opinion of the Board, Independent Directors fulfil the criteria as laid down under Companies Act, 2013 and LODR Regulations including any amendments thereto. The Company has issued formal letter of appointment to its Independent Directors. The terms and conditions of draft appointment letter is published on the website of the Company in the following link: <https://libord.com/libord-finance-ltd/investor-relations/reg-462bappointment-of-independent-directors/>. The tenure of Independent Directors is in accordance with the Companies Act, 2013 and the LODR Regulations.

#### Certification from Company Secretary in Practice

M/s S. DAK & Associates, Practicing Company Secretaries have issued a certificate as required under the LODR Regulations, confirming that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed by SEBI, Ministry of Company Affairs or any such statutory authority. The Certificate is enclosed as Annexure A.

#### Familiarisation Programme for Independent Directors

Your Company has a well laid down on-boarding/ orientation programme for the Independent Directors. The CFO and Managing Director update the Board on business model of the Company, the nature of industry and its dynamism, the roles, responsibilities and liabilities of Independent Directors, etc. Further, business, legal, regulatory and industry updates are made available to the Independent Directors, especially to the Audit Committee members on an ongoing basis by statutory and internal auditors, on quarterly basis. See more at <https://libord.com/libord-finance-ltd/investor-relations/reg-46-2i-directors-familiarisation-programme/>.

#### Matrix setting out the skills/expertise/competence of the Board of Directors

The Directors of the Company possess diverse set of skills/ expertise/ competencies which include: - Compliance, Legal, Accounting, Finance, Consultancy, Marketing, Human Resources, Information Technology and hold expertise in various businesses like Broking & Distribution, Private Equity, Institutional Equities, Loan against Securities, Registered Valuers, Banks, Senior Management positions and Insolvency Resolution.

#### Details of Remuneration paid to the Directors during financial year 2025-26

Details of Remuneration paid to the Directors for the financial year 2025-26 is given as under: -

(Rs. in Lakhs)

| Sr. No. | Name of Directors         | Category                                                          | Particulars of Remuneration |               |        |       |
|---------|---------------------------|-------------------------------------------------------------------|-----------------------------|---------------|--------|-------|
|         |                           |                                                                   | Salary and Perquisite       | Sitting Fees* | Others | Total |
| 1.      | Mr. Lalit Kumar Dangi     | Non-Executive - Non-Independent Director – Chairperson - Promoter | -                           | -             | -      | -     |
| 2.      | Dr. (Mrs.) Vandna Dangi   | Executive Director - MD                                           | 36.00                       | -             | -      | 36.00 |
| 3.      | Mr. Nawal Agrawal         | Executive Director                                                | 13.00                       | -             | -      | 13.00 |
| 4.      | Mr. Radhey Shyam Soni     | Non-Executive - Independent Director                              | -                           | 0.46          | -      | 0.46  |
| 5.      | Mr. Raghvendra Raj Mehta  | Non-Executive - Independent Director                              | -                           | 0.46          | -      | 0.46  |
| 6.      | Mr. Ramanathan Thirupathy | Non-Executive - Independent Director                              | -                           | 0.40          | -      | 0.40  |

\* Sitting Fees includes fees for attending Board / Committee Meetings of the Company.

### III. Board Meetings

#### Board Calendar

The Board meeting dates are decided in consultation with the Board members and the schedule of such meetings is communicated to all Directors within prescribed number of days in advance. Generally, the Board Meetings are held at Mumbai where the Registered Office of the Company is situated.

#### Information flow to the Board members

The Board has complete access to the information within the Company, which inter alia includes-

- Annual revenue budgets and capital expenditure plans of the Company.
- Quarterly results and results of operations of the Company.
- Financing plans of the Company.
- Minutes of the meetings of the Board of Directors and Committees of the Board.
- Details of potential acquisitions or collaboration agreement, if any.
- Material default, in the financial obligations to and by the Company or substantial non-payment for services rendered, if any.
- Any issue, which involves possible public liability claims of substantial nature, including any judgement or order, if any, which may have strictures on the conduct of the Company.
- Developments in respect of human resources.
- Non-compliance of any regulatory, statutory nature or LODR requirements and investor services such as non-payment of dividend, delay in share transfer etc., if any.

#### Board Agenda

The Agenda of Board Meetings covers a detailed update on Business and Finance highlights for the quarter, presentation on key issues, key risks and the steps to overcome those risks. The Managing Director provides quarterly information on top risks and opportunities, top actions and other key updates to the Board. The Board agenda covers strategic matters.

The agenda for the Board Meetings includes all the matters as required to be placed under LODR Regulations and the Companies Act, 2013. The agenda is dispatched 7 days prior to the date of the meeting. The draft resolutions include detailed notes on the items to be discussed at the meeting to enable the Directors to take informed decisions. During the year, the Board also reviewed the compliance reports pertaining to all laws applicable to the Company and took necessary steps to rectify the instances of non-compliances, if any.

Further, the members of the Board and Key Executives disclosed to the Board whether they, directly, indirectly or on behalf of third parties, have a material interest in any transaction or matter directly affecting the Company. The Board and Key Executives made necessary disclosures so as to meet the expectations of operational transparency to stakeholders, while at the same time maintaining confidentiality of information in order to foster a culture for good decision-making.

#### Number and Dates of Board Meetings

Your Board met 4 (Four) times during the Financial Year 2025-26, i.e., on May 28, 2025, August 13, 2025, October 31, 2025 and January 23, 2026. The necessary quorum was present for all the Board Meetings. The maximum interval between any two meetings was within the maximum allowed gap pursuant to the Companies Act, 2013. After each Board Meeting, your Company has a well-articulated system of follow up, review and reporting on actions taken by the Management on the decisions of the Board and Committees thereof.

#### Meeting of Independent Directors

The Independent Directors of the Company met among themselves once during the year without the presence of the Executive Directors and members of the Management of the Company on August 13, 2025. The purpose of these meetings is to promote open and candid discussion among the Independent Directors. In the said meeting, the Independent Directors reviewed the matters as required under the LODR Regulations and the Act. Action items, if any, are communicated to the Executive management and tracked to closure to the satisfaction of Independent Directors.

#### Attendance of Board Meetings and 31<sup>st</sup> Annual General Meeting (AGM)

The Attendance Record of the Directors at the Board Meetings and at the 31<sup>st</sup> Annual General Meeting held during the Financial Year 2025-26 are as follows:

| Name                      | No. of Board Meetings Attended | Whether Last AGM Attended |
|---------------------------|--------------------------------|---------------------------|
| Mr. Radhey Shyam Soni     | 4 of 4                         | Yes                       |
| Mr. Raghvendra Raj Mehta  | 4 of 4                         | Yes                       |
| Mr. Lalit Kumar Dangi     | 4 of 4                         | Yes                       |
| Dr. (Mrs.) Vandna Dangi   | 4 of 4                         | Yes                       |
| Mr. Nawal Agrawal         | 4 of 4                         | Yes                       |
| Mr. Ramanathan Thirupathi | 4 of 4                         | Yes                       |

### IV. Governance by the Committees of the Board

Your Board has constituted the following Committees:

- (a) Audit Committee;
- (b) Nomination and Remuneration Committee;
- (c) Stakeholders' Relationship Committee;
- (d) Risk Management Committee

Each Committee has its terms of reference as a Charter. The Chairperson of each Committee along with the other Members of the Committee and if required with other Members of the Board, decide the agenda, frequency and the duration of each meeting of that Committee. The Committee Chairperson provides a brief Committee update during the Board meetings.

#### (a) Audit Committee

##### Terms of reference

The terms of reference of the Committee include inter-alia the following:

1. Oversight of the Company's financial reporting process and the review of the quarterly and annual financial results and auditor's report thereon before submission to the Board for approval with particular reference to changes in accounting policies and practices and reasons for the same, major accounting entries involving estimates based on the exercise of judgement by management and compliance with LODR Regulations and other legal requirements relating to the financial statements;

2. To ensure that the financial statements are correct, sufficient and credible;
3. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
4. Reviewing matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause(c) of sub-section 3 of Section 134 of the Act, and changes, if any, in accounting policies and practices and reasons for the same and disclosure of any related party transactions;
5. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document/ prospectus/ notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of public or rights issue and making appropriate recommendations to the Board to take up steps in this matter;
6. Reviewing and monitoring the auditor's independence and performance and effectiveness of audit process;
7. Approval or any subsequent modification of transactions of the Company with related parties;
8. Scrutiny of inter-corporate loans and investments;
9. Valuation of undertakings or assets of the Company, wherever it is necessary;
10. Evaluation of internal financial controls and risk management systems;
11. Reviewing, with the management, performance of statutory and internal auditors, and adequacy of the internal control systems;
12. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
13. Discussion with internal auditors of any significant findings and follow up there on;
14. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post- audit discussion to ascertain any area of concern;
15. To review the functioning of the Whistle Blower mechanism / Vigil Mechanism;
16. Approval of appointment of Chief Financial Officer (CFO) of the Company after assessing the qualifications, experience and background, etc. of the candidate.

#### Composition of Audit Committee

The Audit Committee is constituted in accordance with Section 178 of the Act and applicable rules thereto and in accordance with Regulation 18 of the LODR Regulations.

As on March 31, 2026, the Audit Committee consisted of four Directors. viz. Mr. Radhey Shyam Soni (Independent Director - Chairman), Mr. Lalit Kumar Dangi (Non-executive/Non-Independent Director - Member), Mr. Raghvendra Raj Mehta (Independent Director- Member) and Mr. Ramanathan Thirupathi (Independent Director- Member). During the year, the Committee met on four times on May 28, 2025, August 13, 2025, October 31, 2025 and January 23, 2026. There was no such instance where the recommendations of this committee of the Board were not accepted. The Chairman of the Audit Committee was present at the 31<sup>st</sup> Annual General Meeting to answer the Shareholders' queries.

#### Audit Committee Attendance

Audit Committee attendance during 2025-26 is as follows:

| Name                       | No. of Audit Committee Meetings Attended |
|----------------------------|------------------------------------------|
| Mr. Radhey Shyam Soni      | 4 of 4                                   |
| Mr. Lalit Kumar Dangi      | 4 of 4                                   |
| Mr. Raghvendra Raj Mehta   | 4 of 4                                   |
| Mr. Ramanathan Thirupathi* | 1 of 1                                   |

\* Appointed as Member w.e.f. 31.10.2025

#### (b) Nomination & Remuneration Committee

##### Terms of reference

The terms of reference of the Committee inter alia are as follows:

1. Formulate criteria to qualify individuals who may become Director or who may be appointed in senior management level of the Company and recommend to the Board of such appointments and removal.
2. Carry out performance evaluation of all Directors.
3. Formulate the criteria for determining qualifications, positive attributes and independence of a Director.
4. Recommend to the Board, a policy relating to the remuneration for the Directors, key managerial personnel and other employees. The policy is to be referred as Remuneration policy.
5. To decide on the commission payable to the Directors within the prescribed limit and as approved by the shareholders of the Company.
6. To devise the policy on Board's diversification.
7. To formulate, implement and administer Employee Stock Option Scheme(s) of the Company and grant stock options to the employees.
8. To recommend to the Board, all remuneration, in whatever form, payable to Senior Management.
9. To decide whether to extend or continue the term of appointment of the independent director on the basis of report of performance evaluation of independent director.
10. To carry out any other function as is mandated by the Board from time to time and/or enforced by any statutory notification, amendment or modification, as may be applicable.

#### Composition of NRC

The Nomination and Remuneration Committee ("NRC") is constituted in accordance with Section 178 of the Act and applicable rules thereto and in accordance with Regulation 19 of the LODR Regulations.

As at March 31, 2026, the Nomination and Remuneration Committee ("NRC") consisted of three Directors. viz. Mr. Radhey Shyam Soni (Non-executive & Independent Director – Chairman), and Mr. Lalit Kumar Dangi (Non-executive & Non-Independent Director- Member) and Mr. Raghvendra Raj Mehta (Non-executive & Independent Director- Member). The Committee met once during the year on January 23, 2026.

**NRC Committee Attendance**

Attendance record of the Committee was as follows:

| Name                     | No. of NRC Meetings Attended |
|--------------------------|------------------------------|
| Mr. Radhey Shyam Soni    | 1 of 1                       |
| Mr. Lalit Kumar Dangi    | 1 of 1                       |
| Mr. Raghvendra Raj Mehta | 1 of 1                       |

**Performance Evaluation**

In terms of provisions of the Act read with Rules issued thereunder and LODR Regulations, the Board, on recommendation of the Nomination and Remuneration Committee, have evaluated the effectiveness of the Board. Accordingly, the performance evaluation of the Board, each Director and the Committees was carried out for the financial year ended March 31, 2026. The evaluation of the Directors was based on various aspects which, inter alia, included the level of participation in the Board Meetings, understanding of their roles and responsibilities, business of the Company along with the environment and effectiveness of their contribution, etc.

**Committee process**

The frequency, agenda, duration, etc., are as set by the Chairman of the Committee. Mr. Radhey Shyam Soni - Chairperson of the Nomination and Remuneration Committee was present at the 31<sup>st</sup> Annual General Meeting to answer the Shareholders' queries. The Nomination and Remuneration Committee along with the Board, identifies the right candidate with right characteristics, skills and experience required for an individual member to possess and the Board as a whole. The Nomination and Remuneration Committee considers qualification, expertise and experience of the Directors in their respective fields i.e., personal, professional or business standing and the diversity of the Board while selecting the candidate as a Board member.

In addition to the above, in case of appointment of Independent Directors, the Committee satisfies itself with regard to the independence of the Directors so as to enable the Board to discharge its function and duties effectively. The Nomination and Remuneration Committee is also responsible for the performance evaluation of Directors including Independent Directors. The details of the Board evaluation and the Remuneration Policy of the Company are provided in detail in the Directors' Report. During the year, there was no such instance where the recommendation of this Committee of the Board was not accepted.

**(c) Stakeholders Relationship Committee****Terms of reference**

The terms of reference of the Committee inter alia are as follows:

1. To address requests/resolve grievances of security holders including complaints related to transfer/transmission of securities, non-receipt of balance sheet, non-receipt of declared dividends/interests, etc.
2. To monitor and transfer the amounts/shares transferable to Investor Education and Protection Fund ("IEPF"), if any.
3. To approve transfer/transmissions of securities.
4. Attending to complaints of security holders routed by SEBI SCORES/Stock Exchange/RBI or any other Regulatory Authorities.
5. Any other matters that can facilitate better investor services and relations.

**Composition of SRC**

The Stakeholders Relationship Committee ("the SRC") is constituted in accordance with Section 178 of the Act and applicable rules thereto and in accordance with Regulation 20 of the LODR Regulations. The Committee consists of three directors, viz. Mr. Lalit Kumar Dangi (Non-executive/Non-Independent Director - Chairman), Mr. Nawal Agrawal (Executive/Non-Independent Director- Member) and Mr. Radhey Shyam Soni (Non-executive & Independent Director- Member). During the year, the Committee met twice on January 23, 2026 and February 20, 2026. The Chairman of the Stakeholders' Relationship Committee was present at the 31<sup>th</sup> Annual General Meeting to answer the Shareholders' queries. Grievances received from investors and other miscellaneous correspondence on change of address, mandates, etc. are processed by the Registrar and Share Transfer Agent (RTA) of the Company in due course after verification. During the year, there was no such instance where the recommendation of this Committee of the Board was not accepted.

**SRC Committee Attendance**

Attendance record of the Committee was as follows:

| Name                  | No. of SRC Meetings Attended |
|-----------------------|------------------------------|
| Mr. Lalit Kumar Dangi | 2 of 2                       |
| Mr. Nawal Agrawal     | 2 of 2                       |
| Mr. Radhey Shyam Soni | 2 of 2                       |

**(d) Risk Management Committee****Terms of reference**

The terms of reference of the Committee inter alia are as follows:

1. To formulate a detailed risk management policy which shall include:
  - (a) A framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, liquidity, sectoral, information, cyber security risks, if any or any other risk as may be determined by the Committee.
  - (b) Measures for risk mitigation including systems and processes for internal control of identified risks.
  - (c) Business continuity plan.
2. To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
3. To evaluate the overall risks faced by the Company including liquidity risk and report to the Board;
4. To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
5. To periodically review the risk management policy including by considering the changing industry dynamics/complexity and regulatory changes, as may be applicable to the Company.

**Composition of RMC**

The Risk Management Committee ("the RMC") is constituted in pursuance of the RBI Circular No. RBI/2021-22/112 DOR.CRE.REC.No.60/03.10.001/2021-22 dated October 22, 2021. The Company is not required to constitute the Risk Management Committee pursuant to the provisions of Regulation 21 of LODR Regulations.

The Committee consists of four directors. viz. Mr. Ramanathan Thirupathi (Non-executive/ Independent Director - Chairman), Mr. Radhey Shyam Soni (Non-Executive/Independent Director- Member), Mr. Lalit Kumar Dangi (Non-Executive/ Non-Independent Director- Member) and Dr. (Mrs.) Vandna Dangi (Managing Director- Member). During the year the Committee met three times on April 04, 2025, September 15, 2025 and March 10, 2026.

#### RMC Committee Attendance

Attendance record of the Committee was as follows:

| Name                      | No. of RMC Meetings Attended |
|---------------------------|------------------------------|
| Mr. Ramanathan Thirupathi | 3 of 3                       |
| Mr. Radhey Shyam Soni     | 3 of 3                       |
| Mr. Lalit Kumar Dangi     | 3 of 3                       |
| Dr. (Mrs.) Vandna Dangi   | 3 of 3                       |

#### SCORES

The Investors can also raise complaints in a centralised web-based complaints redress system called "Scores". The Company uploads the action taken report on the complaints raised by the Shareholders on "Scores", which can be viewed by the Shareholder. The complaints are closed to the satisfaction of the Shareholder and SEBI. The details of complaints/requests etc., received and resolved during the Financial Year 2025-26 are as below:

| Sr. No. | Nature of Complaint | Pending as on 1-04-2025 | Received during the year | Disposed of during the year | Pending as on 31-03-2026 |
|---------|---------------------|-------------------------|--------------------------|-----------------------------|--------------------------|
| 1.      | Query to issuer     | 0                       | 0                        | 0                           | 0                        |
|         | <b>Total</b>        | <b>0</b>                | <b>0</b>                 | <b>0</b>                    | <b>0</b>                 |

#### V. Management Review and Responsibility

##### Formal Evaluation of Officers

The Nomination and Remuneration Committee of the Board of Directors approves the compensation and the benefits for all executive Board Members. It also reviews, evaluates and recommends the annual compensation of senior executives to the Board of Directors. The Remuneration policy of the Company is available on our website at [www.libord.com](http://www.libord.com).

##### Board Interaction with Clients, Employees, Government and the Media

The Chairman of the Board of Directors, the MD and the CFO represent the Company in interactions with investors, the media and the various governments as well as with clients and the employees.

#### VI. Governance to Shareholders

##### General Body Meetings

Details of location, time and date of the AGM of the earlier three years as given below:

| General Meeting | Date       | Location                                                                                               | Time       | Special Business at the General Meetings                                                             |
|-----------------|------------|--------------------------------------------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------------------|
| AGM             | 21-09-2023 | B524-526, Chintamani Plaza, Mohan Studio Compound, Andheri Kurla Road, Andheri (East), Mumbai - 400099 | 11.00 AM   | 1. To re-appoint Mr. Raghvendra Raj Mehta (DIN: 01947378) as an Independent Director of the Company. |
| AGM             | 25-09-2024 | Ruby Hall, Hotel Kohinoor Continental, Andheri Kurla Road, J.B. Nagar, Andheri (East), Mumbai- 400059  | 11.00 AM   | 1. To re-appoint Dr. (Mrs.) Vandna Dangi as Managing Director of the Company.                        |
| AGM             | 25-09-2025 | AGM Held through Video Conferencing/ Other Audio Visual means                                          | 12.00 NOON | 1. To appoint Secretarial Auditor of the Company.                                                    |

#### Means of Communication

##### Quarterly and Annual Financial Results

The Company has 12,394 shareholders as at March 31, 2026. The Company regularly interacts with the shareholders through letters, emails and at the AGM / EGM wherein the information about activities of the Company, its performance and its future plans are provided for the benefit of the Shareholders. The quarterly results were published in the Newspapers as per the following details:

| Quarter ended on   | Name of the Newspaper | Medium  | Date of publication |
|--------------------|-----------------------|---------|---------------------|
| June 30, 2025      | Free Express Journal  | English | August 14, 2025     |
|                    | Navshakti             | Marathi |                     |
| September 30, 2025 | Free Express Journal  | English | November 01, 2025   |
|                    | Navshakti             | Marathi |                     |
| December 31, 2025  | Free Express Journal  | English | January 24, 2026    |
|                    | Navshakti             | Marathi |                     |
| March 31, 2026     | Free Express Journal  | English | May 23, 2026        |
|                    | Navshakti             | Marathi |                     |

The Company also uploads its disclosures and announcements including quarterly and annual financial results under the LODR Regulations at its website at [www.libord.com/libord-finance-ltd/](http://www.libord.com/libord-finance-ltd/) and at the BSE Limited at the link, [www.bseindia.com/corporate](http://www.bseindia.com/corporate).

**VII. General Shareholders' Information****Thirty Second Annual General Meeting**

The 32<sup>nd</sup> AGM of the Company will be held on Friday, September 25, 2026 at 12.00 Noon (IST) through Audio Visual means. In compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of LODR Regulations, the Company has extended the facility of remote e-voting and e-voting on the date of the AGM, for its Members to enable them to cast their vote electronically on the proposed resolutions in the Notice of the 32<sup>nd</sup> AGM. Instructions for e-voting are listed under the segment "Notes" in the Notice of the 32<sup>nd</sup> AGM.

**Financial Year**

Financial year, in relation to the Company means the period ending on the 31<sup>st</sup> day of March every year.

**Date of Book Closure**

The dates of book closure shall be from 19<sup>th</sup> September, 2026 to 25<sup>th</sup> September, 2026 (both days inclusive).

**Details of Dividend for the Financial Year 2025-26**

Your Directors have not declared any dividend during the year.

**Listing on Stock Exchanges**

Your Company's equity shares are listed on the BSE Ltd. (Stock Exchange) as on March 31, 2026 at Phiroze Jeejeebhoy Towers, 25<sup>th</sup> Floor, Dalal Street, Fort, Mumbai 400 001. Listing fees for the Financial Year 2026-27 has been paid by the Company to the BSE Ltd.

**Stock Code**

The BSE Code of the Company is 511593.

**Corporate Identity Number (CIN)**

The Corporate Identity Number (CIN) allotted by the Ministry of Corporate Affairs, Government of India, is L65990MH1994PLC077482. Your Company is registered in the State of Maharashtra, India.

**Registered Office**

The Registered Office of the Company is situated at: 104, M.K. Bhawan, 300, Shahid Bhagat Singh Road, Fort, Mumbai – 400001, Maharashtra, India. Phone Number(s): +91 - 22 - 22658108 / 09, Website: [www.libord.com](http://www.libord.com), Email: [investorrelations@libord.com](mailto:investorrelations@libord.com).

**Market Price Data: High, Low during each month in the Financial Year 2025-26**

The Company's monthly high and low share prices at the BSE Limited are given herein.

| Month           | High Price | Low Price |
|-----------------|------------|-----------|
| April, 2025     | 22.99      | 13.50     |
| May, 2025       | 23.39      | 17.92     |
| June, 2025      | 20.09      | 17.00     |
| July, 2025      | 19.74      | 16.21     |
| August, 2025    | 21.39      | 15.00     |
| September, 2025 | 21.64      | 16.50     |
| October, 2025   | 20.80      | 15.15     |
| November, 2025  | 31.89      | 17.50     |
| December, 2025  | 22.55      | 17.23     |
| January, 2026   | 19.95      | 16.75     |
| February, 2026  | 19.74      | 16.40     |
| March, 2026     | 18.39      | 15.95     |

**Registrar and Share Transfer Agent**

All work related to Share Registry, both in physical form and electronic form, are being handled by the Company's Registrar and Share Transfer Agent (RTA), M/s. Ankit Consultancy Pvt. Ltd. The communication address of the RTA is: 60, Electronic Complex, Pardeshipura, Indore, Madhya Pradesh, 452010 IN having Telephone Number– 0731 4065799/98; E-mail– [investor@ankitonline.com](mailto:investor@ankitonline.com); and Website: [www.ankitonline.com](http://www.ankitonline.com).

**Share Transfer/Transmission System**

Pursuant to SEBI Master Circular No. HO/38/13/(4)2026-MIRSD-POD//4298/2026 for RTAs dated February 06, 2026 and the earlier applicable circulars, if any, on the subject, it shall be mandatory for physical shareholders to furnish their PAN, Contact Details (Postal Address with PIN and Mobile number), Bank Account Details and Specimen Signature in the SEBI prescribed forms for lodging any grievance or availing any service request from the RTA and for receiving any payment including dividend, interest or redemption payment in respect of shares held in physical folios which shall be made only through electronic mode with effect from April 01, 2024. The relevant formats for Nomination and updation of PAN/KYC details and SEBI circulars are available on our website at <https://libord.com/libord-finance-ltd/investor-relations/pan-kyc-details-and-nominations-forms/> and on the website of our RTA at [www.ankitonline.com](http://www.ankitonline.com).

Further, all new investors shall continue to be required to mandatorily provide the 'choice of nomination' for demat accounts except for jointly held demat accounts. Hence, when the service request is for conversion of physical shares into demat, it is mandatory to furnish the 'choice of nomination' or 'opting-out of nomination'.

Further, pursuant to SEBI dated January 30, 2026, another special window has been opened for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 and such transfer deeds were rejected/returned/not attended due to deficiency in the documents/process/or otherwise and also for cases in which transfer deeds were executed prior to the said deadline and original share certificate is available. This special window has been opened for a period of one year from February 05, 2026 till February 04, 2027. The securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer.

**Reconciliation of Share Capital Audit**

The Reconciliation of Share Capital Audit was undertaken on a quarterly basis to reconcile the total admitted equity share capital with the National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL") and the total issued and listed equity share capital. The audit report confirms that the total issued / paid-up capital is in agreement with the total number of shares in physical form and the total number of dematerialised shares held with NSDL and CDSL.

**Distribution of Shareholding**

Distribution of the Shareholding as at March 31, 2026 is given below:

| SHAREHOLDING IN RS. | NO. OF HOLDERS | (%) OF HOLDERS | SHARE AMOUNT IN RS. | (%) OF SHARES |
|---------------------|----------------|----------------|---------------------|---------------|
| Up to 1000          | 8758           | 70.66          | 7703960             | 4.91          |
| 1001 To 2000        | 1601           | 12.92          | 3127400             | 1.99          |
| 2001 To 3000        | 434            | 3.50           | 1264500             | 0.81          |
| 3001 To 4000        | 268            | 2.16           | 1055530             | 0.67          |
| 4001 To 5000        | 489            | 3.95           | 2437280             | 1.55          |
| 5001 To 10000       | 510            | 4.12           | 4243080             | 2.70          |
| 10001 To 20000      | 176            | 1.42           | 2607670             | 1.66          |
| 20001 To 30000      | 64             | 0.52           | 1596960             | 1.02          |
| 30001 To 40000      | 23             | 0.19           | 838750              | 0.53          |
| 40001 To 50000      | 18             | 0.15           | 829910              | 0.53          |
| 50001 To 100000     | 22             | 0.18           | 1802150             | 1.15          |
| 100001 and Above    | 31             | 0.25           | 129492810           | 82.48         |
| <b>Total</b>        | <b>12394</b>   | <b>100</b>     | <b>157000000</b>    | <b>100.00</b> |

**List of Top 10 (ten) Public Shareholders as on March 31, 2026**

The list of top ten public shareholders of the Company as on March 31, 2026 is given below:

| SR. NO. | NAME OF THE SHAREHOLDERS    | NO. OF SHARES | PERCENTAGE (%) |
|---------|-----------------------------|---------------|----------------|
| 1.      | Mohan Sunderdas Vaishnav    | 309129        | 1.969          |
| 2.      | Devilal Shankarlal Soni     | 276000        | 1.758          |
| 3.      | Pravinkumar Kachralal Patel | 54000         | 0.344          |
| 4.      | Yogesh Vaishnav             | 51885         | 0.330          |
| 5.      | Rukmani Himmatlal Vaishnav  | 50000         | 0.318          |
| 6.      | Anand Raj Jain              | 49873         | 0.318          |
| 7.      | Ramilaben Pravinkumar Patel | 43850         | 0.279          |
| 8.      | Renu Anandraj Jain          | 42901         | 0.273          |
| 9.      | Neha Jain                   | 35442         | 0.226          |
| 10.     | Satta Securities Pvt Ltd    | 33681         | 0.215          |

**Dematerialisation of Shares and Liquidity**

Your Company's shares are admitted into both the Depositories i.e. NSDL and CDSL by the Company's Registrar and Share Transfer Agent, M/s. Ankit Consultancy Pvt. Ltd. A total of 14122200 (89.95%) of the Company's shares are held in electronic/demat form as on March 31, 2026.

**Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity**

There were no GDRs/ADRs/Warrants or any Convertible instruments outstanding as at March 31, 2026.

**Address for Correspondence**

Shareholders can also send their correspondence to the Company with respect to their shares, dividend, request for annual reports and other grievances. The contact details are given below:

Ms. Mohini Bhavsar Company Secretary and Compliance Officer, 104, M.K. Bhawan, 300, Shahid Bhagat Singh Road, Fort, Mumbai 400 001 Maharashtra, India. Ph.: +91-22-22658108/09, Email: investorrelations@libord.com; Website: [libord.com](https://libord.com).

**VIII. Governance by Management and other Disclosures Management Discussion and Analysis**

Management Discussion and Analysis Report as required under LODR Regulations is provided separately in Directors' Report in this Annual Report as Annexure III.

**Policies relating to Corporate Governance**

The Board has laid down the following policies to ensure governance in an ethical manner:

- Code of Conduct
- Policy for determining Material Information
- Whistle Blower Policy
- Policy on determining Material Related Party Transactions
- Policy on Preservation of Documents
- Code of Conduct for Prevention of Insider Trading in LFL
- Policy for Familiarisation Programme for Independent Directors

The above policies are also available on our website at <https://libord.com/libord-finance-ltd/investor-relations/>

**Code of Conduct**

Your Company has laid down a Code of Conduct ("Code") for all the Board Members (which includes the duties of Independent Directors as laid down under the Companies Act, 2013) and Senior Management Personnel of the Company. The Code is available on the website of the Company i.e., at <https://libord.com/libord-finance-ltd/investor-relations/>. All Directors and Senior Management Personnel of the Company have affirmed compliance with the Company's Code of Conduct and disclosure under Regulation 26(5) and 26(6) of LODR Regulations, for the Financial Year ended March 31, 2026. A declaration signed by the Managing Director (MD) to this effect is attached as Annexure B to the Corporate Governance Report in this Annual Report.

**Compliance Certificate by MD and CFO**

The Compliance Certificate by MD and CFO as required under the Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is provided as Annexure C to the Corporate Governance Report in this Annual Report.

**Compliance of Prohibition of Insider Trading Regulations**

Your Company has formulated Code of Conduct for Prevention of Insider Trading in LFL ("Code") in accordance with SEBI (Prohibition of Insider Trading) Regulations, 2015. The objective of this Code is to protect the interest of shareholders at large, to prevent misuse of any price sensitive information and to prevent any insider trading activity by dealing in shares of the Company by its Directors, Designated Persons and other employees. The details of the trading by Designated and other employees are placed before the Audit Committee and Board meeting on a quarterly basis. Mr. Nawal Agrawal, CFO, continues to act as Compliance Officer under the Code of Conduct for Prevention of Insider Trading in LFL. The Code is available on the website of the Company at [www.libord.com](http://www.libord.com).

**Whistle Blower Policy / Vigil Mechanism**

Your Company has adopted a Whistle Blower Policy and has established vigil mechanism in line with the requirements under the Companies Act, 2013 and LODR Regulations for the employees and other stakeholders to report concerns about unethical behaviour, actual or suspected fraud or violation of the integrity policy. The Whistle Blower Policy is available at <https://libord.com/libord-finance-ltd/investor-relations/>.

The vigil mechanism provides adequate safeguards to the whistle blowers against any victimisation or vindictive practices like retaliation, threat or any adverse (direct or indirect) action on their employment. The Policy also ensures that strict confidentiality is maintained whilst dealing with concerns and also that no discrimination will be made to any person for a genuinely raised concern. The Audit Committee looks into matters reported on a quarterly basis and track matters to closure as per law. No personnel have been denied access to the Audit Committee.

**Disclosure of Related Party Transactions**

Your Company has formulated a policy on materiality of related party transactions and on dealing with related party transactions in accordance with Companies Act, 2013 and LODR Regulations. The policy is available on the Company's website at [www.libord.com](http://www.libord.com). All related party transactions are entered into with the prior approval of the Audit Committee. The interested Directors, if any, do not participate in the discussions and vote on such matters, when they are placed for approval. Further, there were no materially significant related party transactions that may have potential conflict of interests of the Company at large. Register under Section 189 of the Companies Act, 2013 is maintained and particulars of transactions are entered in the Register, wherever applicable. The related party transactions, as set out in the financial statements are provided to the Board and Audit Committee on a quarterly basis. The Audit Committee and the Board takes the same on record and notes that these transactions are in the ordinary course of business.

**Disclosure on Accounting treatment in preparation of Financial Statements**

The Financial statements have been prepared in accordance with the applicable accounting standards and provisions.

**Details of non-compliance by the Company, penalties, strictures imposed on the Company by the Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last three years**

No penalty or stricture was imposed on the Company by the Stock Exchange or SEBI or any other authority during the last three years since all applicable requirements were fully complied with.

**Details of compliance with mandatory and adoption of non-mandatory requirements under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

The Company has disclosed and complied with all the mandatory requirements under LODR Regulations. The details of these compliances have been given in the relevant sections of this report. Besides, under the adoption of non-mandatory requirements / discretionary under LODR Regulations, the internal auditor may report directly to the Audit Committee.

**Utilisation of funds raised through preferential allotment**

During the year, the Company has not raised any funds through preferential allotment.

**Shareholders' Rights**

Quarterly / half yearly / yearly financial results along with the press release are uploaded on the website of the Company at [www.libord.com](http://www.libord.com) and on the website of the Stock Exchange at [www.bseindia.com](http://www.bseindia.com).

**Reporting of Internal Auditor**

The Internal auditor reports directly to the Audit Committee.

**Audit Qualifications**

The Company has unqualified financial statements since inception. The Auditors of the Company, have issued Audit Reports with unmodified opinion on the standalone financial statements for the year ended March 31, 2026.

**Disclosure of Subsidiaries**

The Company does not have any subsidiaries as at March 31, 2026.

**Secretarial Audit**

M/s S. DAK & Associates, Company Secretaries, were appointed in the 31<sup>st</sup> AGM by the members of the Company for a term of 5 (five) consecutive years as Secretarial Auditors to conduct the Secretarial Audit of the Company pursuant to Section 204 (1) of the Companies Act, 2013. The Secretarial Audit Report for the year ended March 31, 2026 is annexed to the Directors' Report and forms part of the Annual Report (Annexure - I).

**Non-compliance of Regulations relating to Corporate Governance under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, if any**

Your Company is fully compliant with all the regulations and there are no such non-compliances as at March 31, 2026.

**Auditor's Certificate on Corporate Governance**

The Auditors' Certificate on Corporate Governance obtained from M/s. RMR & Co., Chartered Accountants (FRN:106467W) for compliance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is provided as Annexure D to the Corporate Governance Report.

**Disclosure on Compliance**

Your Company has complied with the requirements of the Regulation 17 to 27 and Clauses (b) to (i) and (t) of Regulation 46 (2) and para C and D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

**Annexure A****CERTIFICATE FROM COMPANY SECRETARY IN PRACTICE  
(Pursuant to Regulations 34(3) and Schedule V Para C Clause (10)(i) of the SEBI  
(Listing Obligations and Disclosure Requirements) Regulations, 2015)**

To,  
The Members of  
Libord Finance Limited  
104, M. K. Bhawan,  
300, Shahid Bhagat Singh Road,  
Fort Market, Mumbai - 400 001.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Libord Finance Limited having CIN: L65990MH1994PLC077482 and having registered office at 104, M. K. Bhawan, 300, Shahid Bhagat Singh Road, Fort Market, Mumbai - 400 001 (hereinafter referred to as "the Company"), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C Clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company for the Financial Year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

For S.Dak & Associates  
Company Secretaries

Sheetalkumar Dak  
Proprietor  
FCS: 3100  
CP No.: 7687  
Peer Review No. 2020/2022

Place: Mumbai  
Date: 25/04/2026  
UDIN: F003100H000200209

**Annexure B****DECLARATION BY THE CEO / MD UNDER THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 REGARDING COMPLIANCE WITH CODE OF CONDUCT**

In accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I hereby confirm that, all Board Members and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct, as applicable to them, for the Financial Year ended March 31, 2026.

Place: Mumbai  
Date: May 22, 2026

Dr. Vandna Dangi  
Managing Director

**Annexure C****COMPLIANCE CERTIFICATE PURSUANT TO REGULATION 17(8) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015**

To,  
The Board of Directors  
Libord Finance Limited

We hereby certify that:

- (A) We have reviewed the financial statements and the cash flow statement for the year ended March 31, 2026 and that to the best of our knowledge and belief:
  - (i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
  - (ii) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (B) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
- (C) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting. We have not come across any reportable deficiencies in the design or operation of such internal controls.
- (D) We have indicated to the auditors and the Audit committee that:
  - (1) there are no significant changes in internal control over financial reporting during the year;
  - (2) there are no significant changes in accounting policies during the year and the same have been disclosed in the notes to the financial statements; and
  - (3) there are no instances of significant fraud of which we have become aware and that there is no involvement of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place: Mumbai  
Date: May 22, 2026

Dr. Vandna Dangi  
Managing Director

Nawal Agrawal  
Chief Financial Officer

Annexure DINDEPENDENT AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To,  
The Members of  
**Libord Finance Limited**

1. We, RMR & Co., Chartered Accountants, the Statutory Auditors of Libord Finance Limited ("the Company"), have examined the compliance of conditions of Corporate Governance by the Company for the year ended on March 31, 2026, as stipulated in regulations 17 to 27 and clauses (b) to (i) and (t) of regulation 46(2) and para C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended ("the LODR Regulations").

**Managements' Responsibility**

2. The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the LODR Regulations.

**Auditor's Responsibility**

3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
4. We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirement by the Company.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India (the ICAI), the Standards on Auditing specified under Section 143(10) of the Companies Act, 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Service Engagements.

**Opinion**

7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representation provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) and (t) of regulation 46(2) and para C and D of Schedule V of the LODR Regulations during the year ended March 31, 2026.
8. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

**For RMR & Co.**  
Chartered Accountants  
Firm Registration No: 106467W

**CA Rohit Vijayvargia**  
Partner  
Membership No. 077946  
Place: Mumbai  
Date : 22<sup>nd</sup> May, 2026  
UDIN: 26077946YSJUGM6933

## INDEPENDENT AUDITOR'S REPORT

**To**  
**The Members of**  
**Libord Finance Limited**

### **Report on the Audit of the Standalone Financial Statements**

#### **Opinion**

We have audited the accompanying Standalone Ind AS Financial Statements of **Libord Finance Limited** ("the Company"), which comprise the Balance Sheet as at March 31, 2026 and the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the Standalone Ind AS financial statements, including a summary of significant accounting policies and other explanatory information for the year ended on that date.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS financial statements give the information required by the Companies Act, 2013 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

#### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements section of our Report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone Ind AS financial statements under the provision of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the year ended March 31, 2026. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters in our audit of the Company for the year ended March 31, 2026.

#### **Fair Value of Investment**

The Company's investments (other than investment in Group Companies) are measured at fair value at each reporting date.

#### **Auditor's Response**

We have assessed the Company's process to compute the fair value of various investments. For quoted instruments, we have independently obtained market quotations and the fair valuation thereof.

#### **Information Other than the Standalone Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Director's Report (including annexures), but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### **Responsibility of Management and Those Charged with Governance for the Standalone Ind AS Financial Statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

### Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our Report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on Other Legal and Regulatory Requirements

As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

As required by Section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a Director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act as amended in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 read with Schedule V of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - (i) The Company does not have any pending litigations which would impact its financial position except as stated otherwise.
  - (ii) The Company does not have any long-term contracts including derivative contracts, as such the question of commenting on any material foreseeable losses thereon does not arise.
  - (iii) There has not been an occasion in case of the Company during the year under report to transfer any sums to the Investor Education and Protection Fund. The question of delay in transferring such sums does not arise.

- (iv) According to the information and explanations given by the management and to the best of our belief, we report that:
- (i) No funds have been advanced or loaned or invested by the Company to or in any other person(s) or entities, including foreign entities ("Intermediaries"), with the understanding that the intermediary shall whether directly or indirectly lend or invest in other persons or entities identified in any manner by or on behalf of the Company (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of Ultimate Beneficiaries.
  - (ii) No funds have been received by the Company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding that the Company shall whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or provide guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (iii) Based on the audit procedure performed, we report that nothing has come to our notice that has caused us to believe that the representation given under sub-clause (i) & (ii) by the management contains any material mis-statement.
- v) The Company has not declared or paid any dividend during the year.
- vi) The Company is maintaining books of accounts using accounting software which has a feature of recording audit trail (edit log) facility in pursuance to Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with at transactions level and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For RMR & Co.  
Chartered Accountants  
Firm Registration No: 106467W

Place : Mumbai  
Date : 22.05.2026  
UDIN : 26077946AWVXNM2790

CA Rohit Vijayvargia  
Partner  
Membership No: 077946

**Annexure A referred to in paragraph 1 of the section on "Report on Other Legal and Regulatory Requirements" of our Report of even date**

**To,  
The Members of Libord Finance Limited**

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
- (b) The Company has maintained proper records showing full particulars of intangible assets.
- (b) As explained to us, the Property, Plant and Equipment have been physically verified by the management at reasonable intervals during the year and no material discrepancies were noticed on verification.
- (c) According to the records of the Company examined by us and as per information and explanations given to us, the Company does not have any immovable property. Thus, paragraph 3(i)(c) of the Order is not applicable to the Company.
- (d) The Company has not revalued its Property, Plant and Equipment (including right to use assets) or intangible assets or both during the year.
- (e) There are no proceedings initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Thus, paragraph 3(i)(e) of the Order is not applicable to the Company.
- (ii) (a) The Company is a service company. Accordingly, it does not hold any physical inventories. Thus, paragraph 3(ii)(a) of the Order is not applicable to the Company.
- (b) The Company has not been sanctioned any working capital limits during the year under review. Thus, paragraph 3(ii)(b) of the Order is not applicable to the Company.
- (iii) (a) According to the information and explanations given to us during the year, the Company is a Non-Banking Finance Company and therefore paragraph 3(iii)(a) of the Order is not applicable to the Company.
- (b) The Company has not made any investment or guarantee in the nature of loans in any entity.
- (c) The loans and advances in the nature of loans and the schedule of repayment of Principal and payment of interest has been stipulated and repayments and receipts are regular.
- (d) There is no amount overdue for more than ninety days.
- (e) The Company has not granted any loan to settle the overdues.
- (f) The Company has granted loans repayable on demand.
- (iv) In our opinion and according to the information and explanations given to us, there are no loans, investments, guarantees and securities given in respect of provisions of section 185 and 186 of the Companies Act, 2013 and the Rules framed thereunder. Therefore, the provision of paragraph 3(iv) of the Order is not applicable to the Company.
- (v) According to the information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits covered under directives issued by the Reserve Bank of India and the provisions of section 73 to 76 of the Companies Act, 2013 and the rules framed thereunder. Therefore, the provision of paragraph 3(v) of the Order is not applicable to the Company.
- (vi) To the best of our knowledge and as explained, the Central Government has not prescribed the maintenance of cost records under sub-section (1) of Section 148 of the Act, as the Company is a service company. Therefore, the provision of paragraph 3(vi) of the Order is not applicable to the Company.
- (vii) (a) According to the records of the Company and the information and explanations given to us, the Company has been regular in depositing undisputed statutory dues including Goods and Services Tax (GST), Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and any other statutory dues to the applicable appropriate authorities.
- (b) According to the information and explanations given to us, there are no dues of Goods and Services Tax (GST), Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess which have not been deposited on account of any dispute.
- (viii) There are no transactions which have not been recorded in the books of accounts that are surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Therefore, the provision of paragraph 3(viii) of the Order is not applicable to the Company.

- (ix) (a) According to the information and explanations given by the management, the Company did not have any loans or other borrowings or payment of interest thereon to any lender. Hence, reporting requirements under paragraph 3(ix)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given by the management, the Company has not been declared as wilful defaulter by any bank or financial institution or other lender. Hence, reporting requirements under paragraph 3(ix)(b) of the Order is not applicable to the Company.
- (c) According to the information and explanations given by the management, the Company has not applied for any term loan. Hence, reporting requirements under paragraph 3(ix)(c) of the Order is not applicable to the Company.
- (d) According to the information and explanations given by the management, the Company has not raised any fund on short term basis. Hence, reporting requirements under paragraph 3(ix)(d) of the Order is not applicable to the Company.
- (e) According to the information and explanations given by the management, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures. Hence, reporting requirements under paragraph 3(ix)(e) of the Order is not applicable to the Company.
- (f) According to the information and explanations given by the management, the Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies. Hence, reporting requirements under paragraph 3(ix)(f) of the Order is not applicable to the Company.
- (x) (a) According to the records of the Company examined by us and as per the information and explanations given to us, the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Hence, reporting requirements under paragraph 3(x)(a) of the Order is not applicable.
- (b) According to the information and explanations given to us and on an overall examination of the Balance Sheet, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year under review and hence, reporting requirements under paragraph 3(x)(b) are not applicable to the Company.
- (xi) (a) According to the information and explanations given to us, no fraud by the Company or on the Company has been noticed or reported during the year.
- (b) There are no reports under sub-section (12) of section 143 of the Companies Act, 2013 filed by the Auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) The Auditor has not received any whistle-blower complaints during the year by the Company.
- (xii) In our opinion according to the information and explanations given to us, the Company is not a Nidhi Company and hence paragraph 3(xii) of the Order is not applicable to the Company.
- (xiii) In our opinion according to the information and explanations given to us, there are no transactions as covered under section 188 of Companies Act, 2013 and hence paragraph 3(xiii) of the Order is not applicable to the Company.
- (xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) The Reports of Internal Auditors for the period under audit were considered by the statutory auditor.
- (xv) According to the records of the Company examined by us and as per the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or persons connected with him and thus provisions of section 192 of Companies Act, 2013 was not required to comply.
- (xvi) (a) In our opinion and as per information and explanation given to us, the Company is required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and the registration has been obtained.
- (b) In our opinion and as per information and explanation given to us, the Company is an NBFC company and has conducted Non-Banking Financial activities.
- (c) In our opinion and as per information and explanation given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.
- (d) In our opinion and as per information and explanation given to us, the Company is not belonging to the group having Core Investment Company (CIC).
- (xvii) According to the records of the Company examined by us and as per the information and explanations given to us, the Company has not incurred cash losses in the current financial year but had incurred cash losses amounting to Rs. 33,091.94 hundreds in the immediately preceding financial year.
- (xviii) The statutory auditor has not resigned the Company during the year under review.
- (xix) According to the records of the Company examined by us and as per the information and explanations given to us and as part of our opinion that no material uncertainty exists as on the date of audit report and that the Company is capable of meeting its liabilities existing at the date of the Balance Sheet as and when they fall due within a period of one year from the Balance Sheet date on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans.
- (xx) According to the records of the Company examined by us and as per the information and explanations given to us and as part of our opinion, the Company is below the threshold limit prescribed under section 135(1) of Companies Act, 2013 and thus the Company is not required to make any CSR expenditure and accordingly paragraph 3(xx) of the Order is not applicable to the Company.
- (xxi) According to the records of the Company examined by us and as per the information and explanations given to us, there are no qualifications or adverse remarks as per Companies (Auditor's Report) Order (CARO) report.

For RMR & Co.  
Chartered Accountants  
Firm Registration No: 106467W

Place: Mumbai  
Date : 22.05.2026  
UDIN: 26077946AWVXNM2790

CA Rohit Vijayvargia  
Partner  
Membership No: 077946

**Annexure B referred to in paragraph 2 (f) of the section on "Report on Other Legal and Regulatory Requirements" of our Report of even date**

Report on the Internal Financial Controls under Clause (i) of sub-section 3 of section 143 of the Companies Act, 2013

**To**  
**The Members of Libord Finance Limited**

We have audited the internal financial controls over financial reporting of Libord Finance Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, and both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting.

**Meaning of Internal Financial Controls Over Financial Reporting**

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

**Inherent Limitations of Internal Financial Controls Over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Opinion**

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For RMR & Co.  
Chartered Accountants  
Firm Registration No: 106467W

Place: Mumbai  
Date : 22.05.2026  
UDIN: 26077946AWVXNM2790

CA Rohit Vijayvargia  
Partner  
Membership No: 077946

## STANDALONE BALANCE SHEET AS AT MARCH 31, 2026

(Currency: Hundred INR)

| Particulars                                 | Note No. | As at March 31, 2026 | As at March 31, 2025 |
|---------------------------------------------|----------|----------------------|----------------------|
| <b><u>ASSETS</u></b>                        |          |                      |                      |
| <b>(1) <u>Financial Assets</u></b>          |          |                      |                      |
| (a) Cash and Cash Equivalents               | 3        | 3,792.71             | 4,871.19             |
| (b) Receivables                             |          |                      |                      |
| (i) Trade Receivables                       | 4        | 2,13,459.02          | 96,075.96            |
| (ii) Other Receivables                      |          | -                    | -                    |
| (c) Loans                                   | 5        | 7,67,873.37          | 16,79,560.76         |
| (d) Investments                             | 6        | 4,93,452.14          | 5,01,938.17          |
| (e) Other Financial Assets                  | 7        | 83,735.83            | 82,768.79            |
| <b>(2) <u>Non-Financial Assets</u></b>      |          |                      |                      |
| (a) Current Tax Assets (Net)                | 8        | 7,287.43             | 5,041.57             |
| (b) Deferred Tax Assets (Net)               | 9        | 1,267.15             | 1,580.44             |
| (c) Property, Plant and Equipment           | 10 (a)   | 125.26               | 244.45               |
| (d) Intangible Assets                       | 10 (b)   | 12.01                | 12.01                |
| (e) Other Non-Financial Assets              | 11       | 1,78,831.19          | 1,91,597.11          |
| <b>Total Assets</b>                         |          | <b>17,49,836.11</b>  | <b>25,63,690.45</b>  |
| <b><u>LIABILITIES AND EQUITY</u></b>        |          |                      |                      |
| <b><u>LIABILITIES</u></b>                   |          |                      |                      |
| <b>(1) <u>Financial Liabilities</u></b>     |          |                      |                      |
| (a) <b><u>Payables</u></b>                  |          |                      |                      |
| (i) Trade Payables                          |          | -                    | -                    |
| (ii) Other Payables                         |          | -                    | -                    |
| (b) Borrowings                              |          | -                    | -                    |
| (c) Other Financial Liabilities             | 12       | 7,739.50             | 8,37,916.76          |
| <b>(2) <u>Non-Financial Liabilities</u></b> |          |                      |                      |
| (a) Current Tax Liabilities (Net)           |          | -                    | -                    |
| (b) Deferred Tax Liabilities (Net)          |          | -                    | -                    |
| (c) Other Non-Financial Liabilities         | 13       | 17,423.01            | 39,073.04            |
| <b>(3) <u>EQUITY</u></b>                    |          |                      |                      |
| (a) Equity Share Capital                    | 14       | 15,70,000.00         | 15,70,000.00         |
| (b) Other Equity                            | 15       | 1,54,673.60          | 1,16,700.65          |
| <b>Total Liabilities and Equity</b>         |          | <b>17,49,836.11</b>  | <b>25,63,690.45</b>  |

See accompanying notes to the financial statements: 1 – 53  
As per our Report attached of even date

For RMR & Co.  
Chartered Accountants  
ICAI Firm Registration No. 106467W

CA Rohit Vijayvargia  
Partner  
Membership No. 077946  
Place: Mumbai  
Date : 22.05.2026

For and on behalf of the Board of Directors

Dr. Vandna Dangi  
Managing Director  
DIN: 00886496

Lalit Kumar Dangi  
Director  
DIN: 00886521

Nawal Agrawal  
CFO & Director  
DIN: 01753155

Mohini Bhavsar  
Company Secretary  
& Compliance Officer

## STANDALONE STATEMENT OF PROFIT AND LOSS

(Currency: Hundred INR)

| Particulars                                                                    | Note No. | For the Year Ended<br>March 31, 2026 | For the Year Ended<br>March 31, 2025 |
|--------------------------------------------------------------------------------|----------|--------------------------------------|--------------------------------------|
| <b>Revenue from Operations</b>                                                 |          |                                      |                                      |
| (i) Interest Income                                                            | 16       | 86,828.10                            | 58,479.07                            |
| (ii) Dividend Income                                                           | 17       | 756.63                               | 749.35                               |
| (iii) Income from Sale of Services                                             | 18       | -                                    | 186.44                               |
| (iv) Other Income from Operations                                              | 19       | 31,000.00                            | -                                    |
| <b>I Total Revenue from Operations</b>                                         |          | <b>1,18,584.73</b>                   | <b>59,414.86</b>                     |
| <b>II Other Income</b>                                                         | 20       | <b>81,394.94</b>                     | <b>67,511.27</b>                     |
| <b>III Total Income (I + II)</b>                                               |          | <b>1,99,979.67</b>                   | <b>1,26,926.13</b>                   |
| <b>Expenses</b>                                                                |          |                                      |                                      |
| (i) Finance Costs                                                              | 21       | 3,550.90                             | 6,166.54                             |
| (ii) Impairment on Financial Instruments (Expected Credit Loss)                |          | -                                    | -                                    |
| (iii) Employee Benefits Expenses                                               | 22       | 83,869.34                            | 84,697.07                            |
| (iv) Depreciation, Amortisation and Impairment                                 | 23       | 21,748.45                            | 21,760.24                            |
| (v) Other Expenses                                                             | 24       | 26,834.79                            | 69,154.46                            |
| <b>IV Total Expenses</b>                                                       |          | <b>1,36,003.48</b>                   | <b>1,81,778.31</b>                   |
| <b>V Profit/(Loss) before Exceptional Items and Tax (III - IV)</b>             |          | <b>63,976.19</b>                     | <b>(54,852.18)</b>                   |
| <b>VI Exceptional Items</b>                                                    |          | -                                    | -                                    |
| <b>VII Profit/(Loss) Before Tax (V - VI)</b>                                   |          | <b>63,976.19</b>                     | <b>(54,852.18)</b>                   |
| <b>VIII Tax Expense:</b>                                                       |          |                                      |                                      |
| 1. (a) Current Tax                                                             |          | -                                    | -                                    |
| (b) Tax Effect of Earlier Year                                                 |          | 0.00                                 | (100.91)                             |
| 2. Deferred Tax                                                                |          | 313.29                               | (585.02)                             |
| <b>IX Profit/(Loss) for the Period from Continuing Operations (VII - VIII)</b> |          | <b>63,662.90</b>                     | <b>(54,166.25)</b>                   |
| <b>X Profit/(Loss) from Discontinued Operations</b>                            |          | -                                    | -                                    |
| <b>XI Tax Expense of Discontinued Operations</b>                               |          | -                                    | -                                    |
| <b>XII Profit/(Loss) from Discontinued Operations after Tax (X - XI)</b>       |          | -                                    | -                                    |
| <b>XIII Profit/(Loss) for the Period (IX + XII)</b>                            |          | <b>63,662.90</b>                     | <b>(54,166.25)</b>                   |
| <b>XIV Other Comprehensive Income</b>                                          |          |                                      |                                      |
| (A) Items that will not be re-classified to Profit or Loss                     |          |                                      |                                      |
| Gain/(Loss) on Equity Instruments measured at FVOCI                            |          | (34,931.92)                          | 12,562.03                            |
| Income Tax relating to Items that will not be re-classified to Profit or Loss  |          | (9,241.97)                           | 1,035.43                             |
| <b>Sub-Total (A)</b>                                                           |          | <b>(25,689.95)</b>                   | <b>11,526.60</b>                     |
| (B) Items that will be re-classified to Profit or Loss                         |          | -                                    | -                                    |
| Income Tax relating to Items that will be re-classified to Profit or Loss      |          | -                                    | -                                    |
| <b>Sub-Total (B)</b>                                                           |          | -                                    | -                                    |
| <b>Other Comprehensive Income (A + B)</b>                                      |          | <b>(25,689.95)</b>                   | <b>11,526.60</b>                     |
| <b>XV Total Comprehensive Income for the Period (XIII + XIV)</b>               |          | <b>37,972.95</b>                     | <b>(42,639.65)</b>                   |
| <b>Earnings Per Equity Share</b>                                               | 25       |                                      |                                      |
| Basic (Rs.)                                                                    |          | 0.41                                 | (0.35)                               |
| Diluted (Rs.)                                                                  |          | 0.41                                 | (0.35)                               |

See accompanying notes to the financial statements: 1 – 53

As per our Report attached of even date

For RMR &amp; Co.

Chartered Accountants

ICAI Firm Registration No. 106467W

CA Rohit Vijayvargia  
Partner

Membership No. 077946

Place: Mumbai

Date : 22.05.2026

For and on behalf of the Board of Directors

Dr. Vandna Dangi  
Managing Director  
DIN: 00886496Nawal Agrawal  
CFO & Director  
DIN: 01753155Lalit Kumar Dangi  
Director  
DIN: 00886521Mohini Bhavsar  
Company Secretary  
& Compliance Officer

## STANDALONE STATEMENT OF CASH FLOW

(Currency: Hundred INR)

| Particulars                                                           | For the Year<br>Ended<br>March 31, 2026 | For the Year<br>Ended<br>March 31, 2025 |
|-----------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|
| <b>A. Cash Flow From/(Used in) Operating Activities</b>               |                                         |                                         |
| Net Profit Before Tax & Extraordinary Items                           | 63,976.19                               | (54,852.18)                             |
| <b>Adjustments For:</b>                                               |                                         |                                         |
| Depreciation and Amortisation                                         | 119.19                                  | 130.38                                  |
| Dividend Received                                                     | (756.63)                                | (749.35)                                |
| Capital Gains                                                         | (437.87)                                | (67,511.27)                             |
| <b>Operating Cash Flow before Working Capital Changes</b>             | <b>62,900.88</b>                        | <b>(1,22,982.42)</b>                    |
| Decrease / (Increase) in Trade Receivables                            | (1,17,383.06)                           | 1,756.42                                |
| Decrease / (Increase) in Loans                                        | 9,11,687.39                             | (13,50,637.09)                          |
| Decrease / (Increase) in Other Financial Assets                       | (967.04)                                | (25,423.55)                             |
| Decrease / (Increase) in Other Non-Financial Assets                   | 12,765.92                               | 13,251.18                               |
| Increase / (Decrease) in Trade Payables                               | -                                       | 308.23                                  |
| Increase / (Decrease) in Other Financial Liabilities                  | (8,30,177.26)                           | 8,32,719.11                             |
| Increase / (Decrease) in Other Non-Financial Liabilities              | (21,650.03)                             | (18,090.67)                             |
| <b>Operating Profit after Working Capital Changes</b>                 | <b>17,176.80</b>                        | <b>(6,69,098.79)</b>                    |
| Income Tax Paid                                                       | 2,245.86                                | 3,588.01                                |
| <b>Cash Generated From/(Used in) Operating Activity</b>               | <b>(A) 14,930.94</b>                    | <b>(6,72,686.80)</b>                    |
| <b>B. Cash Flow from Investing Activities</b>                         |                                         |                                         |
| Sale of Investments                                                   | 6,427.37                                | 6,63,941.12                             |
| Purchase of Investments                                               | 23,193.42                               | 19,048.15                               |
| Purchase of Equipment                                                 | -                                       | 73.73                                   |
| Dividend Received                                                     | 756.63                                  | 749.35                                  |
| <b>Net Cash Flow From/(Used in) Investing Activities</b>              | <b>(B) (16,009.42)</b>                  | <b>6,45,568.59</b>                      |
| <b>C. Cash Flow from Financing Activities</b>                         |                                         |                                         |
| Add Reversal of Provision made under ECL                              | -                                       | 18,000.00                               |
| Add Reversal of Provision made for interest under ECL                 | -                                       | 2,160.00                                |
| <b>Net Cash Flow From/(Used in) Financing Activities</b>              | <b>(C) -</b>                            | <b>20,160.00</b>                        |
| <b>Net Increase in Cash and Cash Equivalents</b>                      | <b>(A+B+C) (1,078.48)</b>               | <b>(6,958.21)</b>                       |
| Cash and Cash Equivalents as at Beginning of the Year                 | 4,871.19                                | 11,829.40                               |
| <b>Cash and Cash Equivalents as at End of the Year (Refer Note 3)</b> | <b>3,792.71</b>                         | <b>4,871.19</b>                         |

- a) The Cash Flow Statement has been prepared under the Indirect Method as set out in Indian Accounting Standard ("Ind AS 7") Statement of Cash Flows.  
b) Figures in the brackets indicate outflow.  
c) Previous year's figures have been regrouped/reclassified wherever applicable.

See accompanying notes to the financial statements: 1 – 53  
As per our Report attached of even date

For RMR & Co.  
Chartered Accountants  
ICAI Firm Registration No. 106467W

For and on behalf of the Board of Directors

CA Rohit Vijayvargia  
Partner  
Membership No. 077946  
Place: Mumbai  
Date : 22.05.2026

Dr. Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO & Director  
DIN: 01753155

Lalit Kumar Dangi  
Director  
DIN: 00886521

Mohini Bhavsar  
Company Secretary  
& Compliance Officer

## STANDALONE STATEMENT OF CHANGES IN EQUITY

## A. Equity Share Capital:

## (1) As at March 31, 2026

(Currency: INR)

| Particulars          | Balance as at<br>March 31, 2025 | Changes in Equity Share<br>Capital during the Year | Balance as at<br>March 31, 2026 |
|----------------------|---------------------------------|----------------------------------------------------|---------------------------------|
| No. of Equity Shares | 15700000                        | -                                                  | 15700000                        |
| Equity Share Capital | 15,70,00,000                    | -                                                  | 15,70,00,000                    |

## (2) As at March 31, 2025

(Currency: INR)

| Particulars          | Balance as at<br>March 31, 2024 | Changes in Equity Share<br>Capital during the Year | Balance as at<br>March 31, 2025 |
|----------------------|---------------------------------|----------------------------------------------------|---------------------------------|
| No. of Equity Shares | 15700000                        | -                                                  | 15700000                        |
| Equity Share Capital | 15,70,00,000                    | -                                                  | 15,70,00,000                    |

## B. Other Equity

## (1) As at March 31, 2026

(Currency: Hundred INR)

| Particulars                                                                               | Reserves and Surplus |                      | Other                   | Total       |
|-------------------------------------------------------------------------------------------|----------------------|----------------------|-------------------------|-------------|
|                                                                                           | Capital<br>Reserve   | Retained<br>Earnings | Comprehensive<br>Income |             |
| Balance as at March 31, 2025                                                              | 7,500.00             | 1,09,167.72          | 32.93                   | 1,16,700.65 |
| Profits/(Loss) Transfer for the Year                                                      | -                    | 63,662.90            | -                       | 63,662.90   |
| Gain/(Loss) on Equity Investment Measured at Fair<br>Value through OCI, Net of Tax Effect | -                    | -                    | (25,689.95)             | (25,689.95) |
| Balance as at March 31, 2026                                                              | 7,500.00             | 1,72,830.62          | (25,657.02)             | 1,54,673.60 |

## (2) As at March 31, 2025

(Currency: Hundred INR)

| Particulars                                                                               | Reserves and Surplus |                      | Other                   | Total       |
|-------------------------------------------------------------------------------------------|----------------------|----------------------|-------------------------|-------------|
|                                                                                           | Capital<br>Reserve   | Retained<br>Earnings | Comprehensive<br>Income |             |
| Balance as at March 31, 2024                                                              | 7,500.00             | 1,43,173.97          | (11,493.67)             | 1,39,180.30 |
| Add Reversal of Provision made for NPA under ECL                                          | -                    | 18,000.00            | -                       | 18,000.00   |
| Add Reversal of Provision made for Interest under ECL                                     | -                    | 2,160.00             | -                       | 2,160.00    |
| Profits/(Loss) Transfer for the Year                                                      | -                    | (54,166.25)          | -                       | (54,166.25) |
| Gain/(Loss) on Equity Investment Measured at Fair<br>Value through OCI, Net of Tax Effect | -                    | -                    | 11,526.60               | 11,526.60   |
| Balance as at March 31, 2025                                                              | 7,500.00             | 1,09,167.72          | 32.93                   | 1,16,700.65 |

See accompanying notes to the financial statements: 1 – 53  
As per our Report attached of even date

For RMR & Co.  
Chartered Accountants  
ICAI Firm Registration No. 106467W

CA Rohit Vijayvargia  
Partner  
Membership No. 077946  
Place: Mumbai  
Date : 22.05.2026

For and on behalf of the Board of Directors

Dr. Vandna Dangi  
Managing Director  
DIN: 00886496

Lalit Kumar Dangi  
Director  
DIN: 00886521

Nawal Agrawal  
CFO & Director  
DIN: 01753155

Mohini Bhavsar  
Company Secretary  
& Compliance Officer

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

**1 Corporate Information**

Libord Finance Limited ("the Company") is a limited company domiciled and incorporated in India and its shares are publicly traded on the Bombay Stock Exchange (BSE) in India since 1994. The registered office of the Company is situated at 104, M.K. Bhawan, 300, Shahid Bhagat Singh Road, Fort, Mumbai- 400001.

The Company is presently classified as Non-Deposit taking Non-Systemically Important NBFC duly registered with Reserve Bank of India. The Company is engaged in the business of Financial Services, Working Capital Loans, Project Finance, Syndication of Loans, Corporate Advisory Services, Financial Consultancy etc.

The Standalone Financial Statements for the year ended March 31, 2026 were authorised for issuance in accordance with resolution of the Board of Directors in their meeting held on May 22, 2026.

**2 Basis of Preparation and Presentation****2.1 Basis of Preparation**

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) as applicable read with Section 133 of the Companies Act, 2013 (the "Act") and guidelines issued by the Reserve Bank of India.

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in Division III of Schedule III to the Act. The Statement of Cash Flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash Flows".

Amounts in the financial statements are presented in Indian Rupees in hundreds rounded off to two decimal places as permitted by Schedule III to the Act which is the Company's functional and presentation currency. Per share data are presented in Indian Rupee rounded off to two decimal places.

**2.2 Basis of Measurement**

The financial statements have been prepared on going concern basis and on an accrual method of accounting using historical cost convention except for certain financial assets and liabilities which are measured at fair value at the end of each reporting period as explained in accounting policies below.

**2.3 Significant Accounting Judgements, Estimates and Assumptions**

The preparation of the financial statements in conformity with Ind AS requires the Management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year.

Accounting estimates could change from period to period. The estimates and judgements used are continuously evaluated by the Company and are based on historical experience and various other assumptions and factors (including expectations of future events) that the Company believes to be reasonable under the existing circumstances. Revision to accounting estimates are recognised prospectively. The management believes that the estimates used in the preparation of financial statements are prudent and reasonable.

Key sources of estimation of uncertainty at the date of the financial statements which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year is in respect of fair valuation of unquoted equity investments, impairment of financial instruments, impairment of property, plant & equipment, useful lives of property, plant & equipment, provisions and contingent liabilities.

**2.4 Significant Accounting Policies****1. Property, Plant and Equipment**

Property, plant and equipment are carried at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes purchase price and any cost directly attributable to bringing the asset to its working condition for its intended use. Depreciation on the property, plant and equipment is provided using straight line method over the useful life of assets as specified in Schedule II to the Companies Act, 2013. Depreciation on property, plant and equipment which are added / disposed of during the year, is provided on pro-rata basis with reference to the date of addition / deletion. The assets' residual values, useful lives and method of depreciation are reviewed at each financial year end and are adjusted prospectively, if appropriate.

The estimated useful lives of Property, Plant and Equipment are as stated below:

| Property, Plant and Equipment | Useful Life |
|-------------------------------|-------------|
| Furniture                     | 8 years     |
| Motor Vehicles                | 8 years     |
| Office Equipment              | 5 years     |
| Computer Hardware             | 3 years     |

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

**2. Intangible Assets**

Intangible assets are stated at acquisition cost, net of accumulated amortisation and accumulated impairment losses, if any.

The estimated useful lives of Intangible Assets are as stated below:

| Intangible Assets | Useful Life |
|-------------------|-------------|
| Computer Software | 3 years     |

Gains or losses arising from the retirement or disposal of an intangible asset are determined as the difference between the disposal proceeds and the carrying amount of the asset and are recognised as income or expense in the Statement of Profit and Loss.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in the Statement of Profit and Loss when the asset is derecognised.

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

**3. Impairment of Non – Financial Assets**

The Company assesses at each Balance Sheet date whether there is any indication that an asset may be impaired. For the purposes of assessing impairment, the smallest identifiable group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets, is considered as a cash generating unit. If any such indication exists, the Company estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the Statement of Profit and Loss. If at the Balance Sheet date there is an indication that previously assessed impairment loss no longer exists or may have decreased, the recoverable amount is reassessed and the asset is reflected at the recoverable amount.

**4. Financial Instruments Classification**

A Financial instrument is any contract that gives rise to a financial asset of one entity and financial liability or equity instruments of another entity.

Financial assets, other than equity, are classified into, financial assets at Fair Value through Other Comprehensive Income (FVOCI) or Fair Value through Profit and Loss Account (FVTPL) or at amortised cost. Financial assets that are equity instruments are classified as FVTPL or FVOCI. Financial liabilities are classified as amortised cost category and FVTPL.

**Business Model Test / Assessment**

An assessment of business model for managing financial assets is fundamental to the classification of a financial asset. The Company determines the business model at a level that reflects how financial assets are managed together to achieve a particular business objective.

The Company's business model does not depend on management's intentions for an individual instrument; therefore, the business model assessment is performed at a higher level of aggregation rather than on an instrument-by-instrument basis.

The Company considers all relevant information and evidence available when making the business model assessment such as the distribution of the financial assets held within the business model is evaluated in relation to the risks associated to its performance and its management. The performance of the financial assets held within that business model are evaluated and reported to the Company's key management personnel.

At initial recognition of a financial asset, the Company determines whether newly recognised financial assets are part of an existing business model or whether they reflect a new business model. The Company reassesses its business model at each reporting period to determine whether the business model has changed since the preceding period.

**Initial Recognition**

Financial Assets and Financial Liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments. Financial Assets and Financial Liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

**Subsequent Measurement****Financial Assets at Amortised Cost**

Financial assets having contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding and that are held within a business model whose objective is to hold such assets in order to collect such contractual cash flows are classified in this category. Subsequently these are measured at amortised cost using effective interest method less any impairment losses.

**Fair Value through Profit and Loss Account**

Financial assets are measured at FVTPL unless it is measured at amortised cost or at FVOCI on initial recognition. The transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are immediately recognised in profit or loss.

**Fair Value through Other Comprehensive Income (FVOCI)**

These include financial assets that are equity instruments as defined in Ind AS 32 "Financial Instruments: Presentation" and are not held for trading and where they are irrevocably designated as equity instruments at FVOCI upon initial recognition. Subsequently, these are measured at fair value and changes therein are recognised directly in other comprehensive income (OCI), net of applicable income taxes.

Gains and losses on these equity instruments are never recycled to profit or loss.

Dividends from these equity investments are recognised in the Statement of Profit and Loss when the right to receive the payment has been established.

**Investments in Group Companies**

Investments in group companies are carried at cost less accumulated impairment losses, if any, as per Ind AS 27. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in group companies, the difference between net disposal proceeds and the carrying amounts are recognised in the Statement of Profit and Loss.

**Debt Instruments at FVOCI**

Debt instruments that are measured at FVOCI have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on principal outstanding and that are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets. These instruments largely comprise long-term investments made by the Company. FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in OCI. Interest income and gains and losses are recognised in profit or loss in the same manner as for financial assets measured at amortised cost. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss.

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

### Financial Liabilities and Equity Instruments

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

### Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

### Other Financial Liabilities

These are measured at amortised cost using effective interest rate.

### Derecognition of Financial Assets and Financial Liabilities

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expires or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or it expires.

### Impairment of Financial Assets

The Company recognises a loss allowance for expected credit losses on a financial asset that is at amortised cost or fair value through OCI. Loss allowance in respect of financial assets is measured based on historical trend, industry practices and the business environment in which the entity operates or any other appropriate basis. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

### Reclassification of Financial Assets

The Company does not re-classify its financial assets subsequent to their initial recognition, apart from the exceptional circumstances when the Company changes its business model for managing such financial assets. The Company does not re-classify its financial liabilities.

## 5. Determination of Fair Value

The Company maintains procedures to value financial assets or financial liabilities using the best and most relevant data available. The fair values of the financial assets and liabilities are included at the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The following methods and assumptions were used to estimate the fair values:

- i) Fair value of trade receivable, cash and cash equivalents, other bank balances, trade payables, loans, borrowings, deposits and other financial assets and liabilities are approximate at their carrying amounts largely due to the short-term maturities of these instruments.
- ii) The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.
- iii) Fair values of quoted financial instruments are derived from quoted market prices in active markets.

## 6. Fair Value Hierarchy

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

## 7. Employee Benefits

**Defined Benefit Plans:** The present value of the obligation under such plan is determined based on an actuarial valuation using the Projected Unit Credit Method. Actuarial gains and losses arising on such valuation are recognised immediately in the other comprehensive income. In case of funded defined benefit plans, the fair value of the plan assets is reduced from the gross obligation under the defined benefit plans, to recognise the obligation on net basis.

## 8. Provisions and Contingent Liabilities

Provisions are recognised when there is a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material). The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

## 9. Revenue Recognition

### Interest Income

The Company normally gives working capital loans. The rate of interest for the borrower is decided by the Chief Operating Decision Maker on the basis of risk appetite and internal rating.

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

**Investment Income**

Dividend income from investments is recognised when the Company's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company and the amount of dividend income can be measured reliably).

Income from interest on deposits and interest-bearing securities is recognised on the time proportionate method taking into account the amount outstanding and the rate applicable.

Income from derivatives / equity trading are accounted on accrual basis.

**Consultancy Income**

The Company raises bills on case-to-case basis. There is no contractual agreement for the respective parties. The bill is raised as and when services are rendered.

**10. Exceptional Items**

When items of income and expense within profit or loss from ordinary activities are of such size, nature or incidence that their disclosure is relevant to explain the performance of the enterprise for the period, the nature and amount of such items is disclosed separately as Exceptional items.

**11. Leases**

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116 with effective date of April 1, 2019. Identification of a lease requires significant judgment. The Company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Company to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Company revises the lease term if there is a change in the non-cancellable period of a lease. The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for portfolio of leases with similar characteristics.

**12. Taxes on Income****Current Tax**

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from, or paid to, the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted, or substantively enacted, by the reporting date in the countries where the Company operates and generates taxable income.

Current tax assets and liabilities are offset only if, the Company:

- has a legally enforceable right to set off the recognised amounts; and
- intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

**Deferred Tax**

Deferred tax is recognised for the future tax consequences of deductible temporary differences between the carrying values of assets and liabilities and their respective tax bases at the reporting date, using the tax rates and laws that are enacted or substantively enacted as on the reporting date.

Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, unused tax losses and credits can be utilised.

Deferred tax assets and liabilities are offset only if:

- Entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- Deferred tax assets and the deferred tax liabilities relate to the income taxes levied by the same taxation authority.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

**13. Cash and Cash Equivalents**

Cash and cash equivalent in the Balance Sheet comprise cash at banks, cash on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of cash and short-term deposits, as defined above.

**14. Segment Reporting**

The Company engaged primarily in the business of financial services and accordingly there are no separate reportable segments dealing with Segment Reporting. The Company's business is not subject to seasonal variation.

**15. Earnings Per Share**

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting attributable taxes) by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

(Currency: Hundred INR)

| Particulars                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|--------------------------------------------------------|-------------------------|-------------------------|
| <b>3 Cash and Cash Equivalents</b>                     |                         |                         |
| - Cash on hand                                         | 3,256.51                | 4,520.98                |
| <b>Balances with Banks</b>                             |                         |                         |
| - In Current Account                                   | 536.20                  | 350.21                  |
|                                                        | <b>3,792.71</b>         | <b>4,871.19</b>         |
| <b>4 Trade Receivables</b>                             |                         |                         |
| Unsecured Considered Good                              |                         |                         |
| Undisputed Trade Receivables                           | 2,13,459.02             | 96,075.96               |
| Receivables Credit Impaired                            | -                       | -                       |
| Less: Impairment Loss Allowance (Expected Credit Loss) | -                       | -                       |
|                                                        | <b>2,13,459.02</b>      | <b>96,075.96</b>        |

**Trade Receivables Ageing Schedule**

| Particulars                                        | Outstanding for following periods from the due date of Payment |             |           |           |           |
|----------------------------------------------------|----------------------------------------------------------------|-------------|-----------|-----------|-----------|
|                                                    | < 6 Months                                                     | 6-12 Months | 1-2 Years | 2-3 Years | > 3 Years |
| Undisputed Trade Receivables – Considered Good     | 2,13,459.02                                                    | -           | -         | -         | -         |
|                                                    | (96,075.96)                                                    |             |           |           |           |
| Undisputed Trade Receivables – Considered Doubtful | -                                                              | -           | -         | -         | -         |
| Disputed Trade Receivables – Considered Good       | -                                                              | -           | -         | -         | -         |
| Disputed Trade Receivables – Considered Doubtful   | -                                                              | -           | -         | -         | -         |

Previous year figures are mentioned in ( )

**5 Loans**

At Cost – Secured

|                    |   |                     |
|--------------------|---|---------------------|
| A(I) Assigned Debt | - | 10,05,430.04        |
| <b>Total A(I)</b>  | - | <b>10,05,430.04</b> |

At Cost – Unsecured

A(II) Working Capital Loans

Loan repayable on Demand

|  |             |             |
|--|-------------|-------------|
|  | 7,68,289.72 | 6,74,547.07 |
|--|-------------|-------------|

|                          |                    |                    |
|--------------------------|--------------------|--------------------|
| <b>Total A(II) Gross</b> | <b>7,68,289.72</b> | <b>6,74,547.07</b> |
|--------------------------|--------------------|--------------------|

|                                        |        |        |
|----------------------------------------|--------|--------|
| Less : Impairment Loss Allowance – ECL | 416.35 | 416.35 |
|----------------------------------------|--------|--------|

|                                 |   |   |
|---------------------------------|---|---|
| Less : Provisions for NPA Loans | - | - |
|---------------------------------|---|---|

|                        |                    |                    |
|------------------------|--------------------|--------------------|
| <b>Total A(II) Net</b> | <b>7,67,873.37</b> | <b>6,74,130.72</b> |
|------------------------|--------------------|--------------------|

|                                 |                    |                     |
|---------------------------------|--------------------|---------------------|
| <b>Total A(I) and A(II) Net</b> | <b>7,67,873.37</b> | <b>16,79,560.76</b> |
|---------------------------------|--------------------|---------------------|

B (I) Loans in India

Loan repayable on Demand

|  |             |              |
|--|-------------|--------------|
|  | 7,68,289.72 | 16,79,977.11 |
|--|-------------|--------------|

|                          |                    |                     |
|--------------------------|--------------------|---------------------|
| <b>Total B (I) Gross</b> | <b>7,68,289.72</b> | <b>16,79,977.11</b> |
|--------------------------|--------------------|---------------------|

|                                        |        |        |
|----------------------------------------|--------|--------|
| Less : Impairment Loss Allowance - ECL | 416.35 | 416.35 |
|----------------------------------------|--------|--------|

|                                 |   |   |
|---------------------------------|---|---|
| Less : Provisions for NPA Loans | - | - |
|---------------------------------|---|---|

|                        |                    |                     |
|------------------------|--------------------|---------------------|
| <b>Total B (I) Net</b> | <b>7,67,873.37</b> | <b>16,79,560.76</b> |
|------------------------|--------------------|---------------------|

B (II) Loans outside India

Less : Impairment Loss Allowance

|  |   |   |
|--|---|---|
|  | - | - |
|--|---|---|

|                                 |   |   |
|---------------------------------|---|---|
| Less : Provisions for NPA Loans | - | - |
|---------------------------------|---|---|

|                         |   |   |
|-------------------------|---|---|
| <b>Total B (II) Net</b> | - | - |
|-------------------------|---|---|

|                               |                    |                     |
|-------------------------------|--------------------|---------------------|
| <b>Total B (I) and B (II)</b> | <b>7,67,873.37</b> | <b>16,79,560.76</b> |
|-------------------------------|--------------------|---------------------|

Details of Loans &amp; Advances to Directors/KMP/Related Parties either severally or jointly with any other person, that are:

| Particulars     | Amount of Loans or Advances in the<br>nature of Loans outstanding |             | % of total Loans or Advances in the<br>nature of Loans outstanding |            |
|-----------------|-------------------------------------------------------------------|-------------|--------------------------------------------------------------------|------------|
|                 | 31.03.2026                                                        | 31.03.2025  | 31.03.2026                                                         | 31.03.2025 |
| Promoters       | -                                                                 | -           | -                                                                  | -          |
| Directors       | -                                                                 | -           | -                                                                  | -          |
| KMP             | -                                                                 | -           | -                                                                  | -          |
| Related Parties | 4,77,163.89                                                       | 4,90,606.03 | 62.11%                                                             | 29.20%     |

| Particulars                                                                                  | Face<br>Value<br>(Rs.) | As at March 31, 2026 |               | As at March 31, 2025 |               |
|----------------------------------------------------------------------------------------------|------------------------|----------------------|---------------|----------------------|---------------|
|                                                                                              |                        | No. of<br>Shares     | Book<br>Value | No. of<br>Shares     | Book<br>Value |
| <b>6 Investments</b>                                                                         |                        |                      |               |                      |               |
| <b>I. QUOTED EQUITY INSTRUMENTS - FULLY PAID UP<br/>(Measured at Fair Value through OCI)</b> |                        |                      |               |                      |               |
| Abee Info-Consumables Ltd.                                                                   | 10                     | 12800                | 384.00        | 12800                | 384.00        |
| Adiyaman Investments Ltd.                                                                    | 10                     | 2900                 | 348.00        | 2900                 | 348.00        |
| Damania Capital Markets Ltd.                                                                 | 10                     | 17100                | 513.00        | 17100                | 513.00        |
| MK Aromatics Ltd.                                                                            | 10                     | 38200                | 2,425.70      | 38200                | 2,425.70      |
| Eider Technologies Ltd.                                                                      | 10                     | 15200                | 456.00        | 15200                | 456.00        |
| Housing Development & Infrastructure Ltd.                                                    | 10                     | 2000                 | 5,495.17      | 2000                 | 5,495.17      |

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

(Currency: Hundred INR)

| Particulars                                                                  | Face Value (Rs.) | As at March 31, 2026 |                    | As at March 31, 2025 |                    |
|------------------------------------------------------------------------------|------------------|----------------------|--------------------|----------------------|--------------------|
|                                                                              |                  | No. of Shares        | Book Value         | No. of Shares        | Book Value         |
| Hindustan Oil Exploration Company Ltd.                                       | 10               | 2000                 | 4,833.53           | 2000                 | 4,833.53           |
| IDFC First Bank Ltd.                                                         | 10               | 2550                 | 2,173.84           | 2550                 | 2,173.84           |
| IFCI Ltd.                                                                    | 10               | 8000                 | 3,053.25           | 8000                 | 3,053.25           |
| Kalinga Cement Ltd.                                                          | 10               | 1600                 | 8.00               | 1600                 | 8.00               |
| Krystal Polyfab Ltd.                                                         | 10               | 32500                | 4,875.00           | 32500                | 4,875.00           |
| Kumar Wire Cloth Manufacturing Company Ltd.                                  | 10               | 5777                 | 577.70             | 5777                 | 577.70             |
| Libord Securities Ltd.                                                       | 10               | 500000               | 50,000.00          | 500000               | 50,000.00          |
| Maulik Finance Ltd.                                                          | 10               | 21100                | 633.00             | 21100                | 633.00             |
| Namaste Exports Ltd.                                                         | 1                | 200                  | 380.00             | 200                  | 380.00             |
| Opto Circuits (India) Ltd.                                                   | 10               | 10000                | 2,535.11           | 10000                | 2,535.11           |
| Orbit Corporation Ltd.                                                       | 10               | 3000                 | 3,879.90           | 3000                 | 3,879.90           |
| Parasrampur Industries Ltd.                                                  | 10               | 180                  | 77.40              | 180                  | 77.40              |
| Sri Jayalakshmi Spinning Mills Ltd.                                          | 10               | 23700                | 711.00             | 23700                | 711.00             |
| Tina Electronics Ltd.                                                        | 10               | 7200                 | 720.00             | 7200                 | 720.00             |
| Vatsa Corporations Ltd.                                                      | 1                | 474000               | 1,554.88           | 474000               | 1,554.88           |
| Ujjivan Small Finance Bank Ltd.                                              | 10               | 11600                | 3,741.34           | 11600                | 3,741.34           |
| Adani Enterprises Ltd.                                                       | 1                | 1545                 | 49,980.67          | 1250                 | 44,670.67          |
| Ambuja Cements Ltd.                                                          | 2                | 7200                 | 44,165.88          | 7200                 | 44,165.88          |
| Bharat Heavy Electricals Ltd.                                                | 2                | 1000                 | 1,011.75           | 1000                 | 1,011.75           |
| Engineers India Ltd.                                                         | 5                | 2000                 | 3,145.00           | 2000                 | 3,145.00           |
| HDFC Bank Ltd.                                                               | 1                | 200                  | 1,646.35           | 100                  | 1,646.35           |
| Indian Railway Finance Corporation Ltd.                                      | 10               | 2000                 | 2,000.50           | 2000                 | 2,000.50           |
| IRB Infrastructure Developers Ltd.*                                          | 1                | 20000                | 4,215.01           | 10000                | 4,215.01           |
| The New India Assurance Company Ltd.                                         | 5                | 1000                 | 2,273.00           | 1000                 | 2,273.00           |
| Steel Authority of India Ltd.                                                | 10               | 14000                | 16,989.86          | 9000                 | 10,486.51          |
| Zee Entertainment Enterprises Ltd.                                           | 1                | 11000                | 18,085.32          | 10000                | 16,928.62          |
| Consolidated Construction Consortium Ltd.                                    | 2                | -                    | -                  | 36739                | 4,203.21           |
| Dish TV India Ltd.                                                           | 1                | 40315                | 5,566.33           | 40315                | 5,566.33           |
| GP Petroleums Ltd.                                                           | 5                | 10000                | 4,761.05           | -                    | -                  |
| Hindustan Construction Company Ltd.                                          | 1                | 19758                | 4,398.69           | -                    | -                  |
| Alok Industries Ltd.                                                         | 1                | 5000                 | 908.50             | -                    | -                  |
| JIO Financial Services Ltd.                                                  | 10               | 50                   | 155.13             | -                    | -                  |
| <b>Quoted Investment at Book Value</b>                                       |                  |                      | <b>2,48,678.86</b> |                      | <b>2,29,688.65</b> |
| Gain / (Loss) on Equity Investments Fair Value through OCI Net of Income Tax |                  |                      | (36,263.59)        |                      | (8,787.35)         |
| <b>Fair Value of Quoted Investments through OCI (I)</b>                      |                  |                      | <b>2,12,415.27</b> |                      | <b>2,20,901.30</b> |

## II. UNQUOTED &amp; FULLY PAID UP (Measured at Cost)

## Group Companies

|                                 |    |         |                    |         |                    |
|---------------------------------|----|---------|--------------------|---------|--------------------|
| Libord Advisors Pvt. Ltd.       | 10 | 100     | 10.00              | 100     | 10.00              |
| Libord Brokerage Pvt. Ltd.      | 10 | 2809900 | 2,81,026.87        | 2809900 | 2,81,026.87        |
| <b>Unquoted Investment (II)</b> |    |         | <b>2,81,036.87</b> |         | <b>2,81,036.87</b> |

## Total (I+II)

|                           |  |  |                    |  |                    |
|---------------------------|--|--|--------------------|--|--------------------|
|                           |  |  | <b>4,93,452.14</b> |  | <b>5,01,938.17</b> |
| Investments outside India |  |  | -                  |  | -                  |
| Investments in India      |  |  | 4,93,452.14        |  | 5,01,938.17        |
| <b>Total Investments</b>  |  |  | <b>4,93,452.14</b> |  | <b>5,01,938.17</b> |

## 6.1 Aggregate amount of Quoted Investments &amp; Market Value thereof

| Particulars        | As at 31.03.2026 |              | As at 31.03.2025 |              |
|--------------------|------------------|--------------|------------------|--------------|
|                    | Book Value       | Market Value | Book Value       | Market Value |
| Quoted Investments | 2,48,678.86      | 2,00,217.56  | 2,29,688.65      | 2,17,945.56  |

## 6.2 Category-wise Non-Current Investment

| Particulars                                                  | As at 31.03.2026   | As at 31.03.2025   |
|--------------------------------------------------------------|--------------------|--------------------|
|                                                              | Book Value         | Book Value         |
| Quoted Equity Investments measured at Fair Value through OCI | 2,48,678.86        | 2,29,688.65        |
| Unquoted Investments measured at Cost                        | 2,81,036.87        | 2,81,036.87        |
|                                                              | <b>5,29,715.73</b> | <b>5,10,725.52</b> |

\*The BSE declared 1:1 bonus on record date of 30.03.2026 for equity shares of IRB Infrastructure Developers Limited vide its notice dated 25.03.2026.

## 7 Other Financial Assets

|          |                  |                  |
|----------|------------------|------------------|
| Deposits | 83,735.83        | 82,768.79        |
|          | <b>83,735.83</b> | <b>82,768.79</b> |

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

(Currency: Hundred INR)

| Particulars                                                                               | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------------------------------------------------------------------------------|-------------------------|-------------------------|
| <b>8 Current Tax Assets (Net)</b>                                                         |                         |                         |
| Advance Tax and Tax Deducted at Source                                                    | 7,287.43                | 5,041.57                |
| Less Provision for Tax                                                                    | -                       | -                       |
|                                                                                           | <b>7,287.43</b>         | <b>5,041.57</b>         |
| <b>9 Deferred Tax Assets (Net)</b>                                                        |                         |                         |
| Financial Instrument - Security Deposit, Lease and RTU                                    | 762.92                  | 1,007.28                |
| Effect of difference in book depreciation and depreciation under the Income Tax Act, 1961 | 504.23                  | 573.16                  |
|                                                                                           | <b>1,267.15</b>         | <b>1,580.44</b>         |
| <b>9.1 Movement in Deferred Tax Assets</b>                                                |                         |                         |
| Opening Balance                                                                           | 1,580.44                | 995.42                  |
| Financial Instrument - Security Deposit, Lease and RTU                                    | (244.36)                | 678.74                  |
| Effect of difference in book depreciation and depreciation under the Income Tax Act, 1961 | (68.93)                 | (93.72)                 |
|                                                                                           | <b>1,267.15</b>         | <b>1,580.44</b>         |

10 (a) and 10 (b) : Refer Table below:

| Particulars                                      | Note 10 (a): Property, Plant & Equipment |               |                           |                  |                  | Note 10 (b): Intangible Assets |               |
|--------------------------------------------------|------------------------------------------|---------------|---------------------------|------------------|------------------|--------------------------------|---------------|
|                                                  | Vehicles                                 | Furniture     | Data Processing Equipment | Office Equipment | Total 10 (a)     | Computer Software              | Total 10 (b)  |
| <b>Gross Block as at 31.03.2025</b>              | <b>0.01</b>                              | <b>986.41</b> | <b>9,293.95</b>           | <b>139.06</b>    | <b>10,419.43</b> | <b>314.84</b>                  | <b>314.84</b> |
| Additions                                        | -                                        | -             | -                         | -                | -                | -                              | -             |
| Disposals                                        | -                                        | -             | -                         | -                | -                | -                              | -             |
| <b>As at 31.03.2026</b>                          | <b>0.01</b>                              | <b>986.41</b> | <b>9,293.95</b>           | <b>139.06</b>    | <b>10,419.43</b> | <b>314.84</b>                  | <b>314.84</b> |
| <b>Accumulated Depreciation As at 31.03.2025</b> | <b>-</b>                                 | <b>831.25</b> | <b>9,266.82</b>           | <b>76.91</b>     | <b>10,174.98</b> | <b>302.83</b>                  | <b>302.83</b> |
| Additions                                        | -                                        | 105.18        | -                         | 14.01            | 119.19           | -                              | -             |
| Disposals                                        | -                                        | -             | -                         | -                | -                | -                              | -             |
| <b>As at 31.03.2026</b>                          | <b>-</b>                                 | <b>936.43</b> | <b>9,266.82</b>           | <b>90.92</b>     | <b>10,294.17</b> | <b>302.83</b>                  | <b>302.83</b> |
| <b>Net Block As at 31.03.2025</b>                | <b>0.01</b>                              | <b>155.16</b> | <b>27.13</b>              | <b>62.15</b>     | <b>244.45</b>    | <b>12.01</b>                   | <b>12.01</b>  |
| <b>As at 31.03.2026</b>                          | <b>0.01</b>                              | <b>49.98</b>  | <b>27.13</b>              | <b>48.14</b>     | <b>125.26</b>    | <b>12.01</b>                   | <b>12.01</b>  |

|                                            |                    |                    |
|--------------------------------------------|--------------------|--------------------|
| <b>11 Other Non-Financial Assets</b>       |                    |                    |
| Balances with Government Authorities (GST) | 25,725.92          | 17,609.92          |
| Prepaid Expenses                           | 1,315.42           | 568.08             |
| Right to Use Asset                         | 15,229.58          | 36,858.84          |
| Advance against Property                   | 1,36,560.27        | 1,36,560.27        |
|                                            | <b>1,78,831.19</b> | <b>1,91,597.11</b> |
| <b>12 Other Financial Liabilities</b>      |                    |                    |
| Statutory Dues                             | 3,619.94           | 1,291.22           |
| Expenses Payable                           | 4,119.56           | 5,625.54           |
| Advance against Sale of Assigned Asset     | -                  | 8,31,000.00        |
|                                            | <b>7,739.50</b>    | <b>8,37,916.76</b> |
| <b>13 Other Non-Financial Liabilities</b>  |                    |                    |
| Lease Liability                            | 17,423.01          | 39,073.04          |
|                                            | <b>17,423.01</b>   | <b>39,073.04</b>   |

|                                                  |                             |              |                             |              |
|--------------------------------------------------|-----------------------------|--------------|-----------------------------|--------------|
| <b>14 Equity Share Capital</b>                   |                             |              |                             |              |
| <b>Particulars</b>                               | <b>As at March 31, 2026</b> |              | <b>As at March 31, 2025</b> |              |
|                                                  | <b>(Nos.)</b>               | <b>(INR)</b> | <b>(Nos.)</b>               | <b>(INR)</b> |
| <b>Authorised Capital</b>                        |                             |              |                             |              |
| Equity Shares (Par Value per Share Rs.10/- each) | 17000000                    | 17,00,00,000 | 17000000                    | 17,00,00,000 |
| <b>Issued, Subscribed and Fully Paid Up</b>      |                             |              |                             |              |
| Equity Shares (Par Value per Share Rs.10/- each) | 15700000                    | 15,70,00,000 | 15700000                    | 15,70,00,000 |

**14.1 Reconciliation of the Number of Shares Outstanding**

| Particulars                                 | As at March 31, 2026 |              | As at March 31, 2025 |              |
|---------------------------------------------|----------------------|--------------|----------------------|--------------|
|                                             | (Nos.)               | (INR)        | (Nos.)               | (INR)        |
| Shares Outstanding at beginning of the Year | 15700000             | 15,70,00,000 | 15700000             | 15,70,00,000 |
| Shares Issued during the Year               | -                    | -            | -                    | -            |
| Shares Outstanding at the end of the Year   | 15700000             | 15,70,00,000 | 15700000             | 15,70,00,000 |

**14.2** The Company has only one class of equity shares having par value of Rs.10/- each. Each holder of equity shares is entitled to one vote per share. The holders of equity shares are entitled to dividends, if any, proposed by the Board of Directors and approved by Shareholders at the Annual General Meeting. In the event of Liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. However, no such preferential amounts exist currently. The distribution will be in proportion to the number of equity shares held by the shareholders. (Note 14.1)

## NOTES FORMING PART OF THE STANDALONE FINANCIAL STATEMENTS

## 14.3 Details of Shareholders holding more than 5% Shares in Company

| Name of Shareholder                | As at March 31, 2026 |              | As at March 31, 2025 |              |
|------------------------------------|----------------------|--------------|----------------------|--------------|
|                                    | No. of Shares        | % of Holding | No. of Shares        | % of Holding |
| Lalit Kumar Dangi                  | 1273336              | 8.11%        | 1273336              | 8.11%        |
| Vandna Dangi                       | 1230735              | 7.84%        | 1230735              | 7.84%        |
| Libord Exports Private Limited     | 5307447              | 33.81%       | 5307447              | 33.81%       |
| Libord Consultants Private Limited | 3900000              | 24.84%       | 3900000              | 24.84%       |

## 14.4 Shareholding of Promoters as at 31.03.2026

| Promoter's Name   | No. of Shares | % of Total Shares | % Change during the Year |
|-------------------|---------------|-------------------|--------------------------|
| Lalit Kumar Dangi | 1273336       | 8.11%             | Nil                      |
| Vandna Dangi      | 1230735       | 7.84%             | Nil                      |

## 14.5 Disclosure for the period of five years immediately preceding the Financial Year 2025-26

- (a) Aggregate number and class of shares allotted as fully paid-up pursuant to contract(s) without payment being received in cash - Nil
- (b) Aggregate number and class of shares allotted as fully paid-up by way of bonus shares - Nil
- (c) Aggregate number and class of shares bought back - Nil

## 15 Other Equity

(Currency: Hundred INR)

| Particulars                                                                                     | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
|-------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
| <b>Balance of Retained Earnings at the beginning of the Year</b>                                | 1,09,167.72             | 1,43,173.97             |
| Profit transferred during the Year                                                              | 63,662.90               | (54,166.25)             |
| Add Reversal of Provision made under ECL                                                        | -                       | 18,000.00               |
| Add Reversal of Provision made for Interest under ECL                                           | -                       | 2,160.00                |
| <b>Balance of Retained Earnings at the End of the Year (A)</b>                                  | <b>1,72,830.62</b>      | <b>1,09,167.72</b>      |
| <b>Capital Reserve (B)</b>                                                                      | <b>7,500.00</b>         | <b>7,500.00</b>         |
| <b>Items of Other Comprehensive Income</b>                                                      |                         |                         |
| Gain/(Loss) on Equity Investments measured at Fair Value through OCI (FVOCI) Net of Tax Effect: |                         |                         |
| <b>Opening Balance</b>                                                                          | 32.93                   | (11,493.67)             |
| Transfer during the Year                                                                        | (25,689.95)             | 11,526.60               |
| <b>Closing Balance (C)</b>                                                                      | <b>(25,657.02)</b>      | <b>32.93</b>            |
| <b>Balance at the End of the Year (A+B+C)</b>                                                   | <b>1,54,673.60</b>      | <b>1,16,700.65</b>      |

| Particulars                      | Year Ended<br>March 31, 2026 | Year Ended<br>March 31, 2025 |
|----------------------------------|------------------------------|------------------------------|
| <b>16 Interest Income</b>        |                              |                              |
| Interest Income                  | 85,598.68                    | 57,558.39                    |
| <b>Other Interest Income</b>     |                              |                              |
| Interest on Income Tax Refund    | 262.38                       | 62.49                        |
| Interest Income on Lease Deposit | 967.04                       | 858.19                       |
|                                  | <b>86,828.10</b>             | <b>58,479.07</b>             |

16.1 On Financial Assets measured at Amortised Cost

## 17 Dividend Income

|                   |               |               |
|-------------------|---------------|---------------|
| Dividend Received | 756.63        | 749.35        |
|                   | <b>756.63</b> | <b>749.35</b> |

## 18 Income from Sale of Services

|                   |          |               |
|-------------------|----------|---------------|
| Commission Income | -        | 186.44        |
|                   | <b>-</b> | <b>186.44</b> |

## 19 Other Income from Operations

|                                 |                  |          |
|---------------------------------|------------------|----------|
| Profit on Sale of Assigned Debt | 31,000.00        | -        |
|                                 | <b>31,000.00</b> | <b>-</b> |

## 20 Other Income

|                          |                  |                  |
|--------------------------|------------------|------------------|
| Income from FNO          | 80,957.07        | -                |
| Short Term Capital Gains | 437.87           | 2,501.01         |
| Long Term Capital Gains  | -                | 65,010.26        |
|                          | <b>81,394.94</b> | <b>67,511.27</b> |

## 21 Finance Costs

|                             |                 |                 |
|-----------------------------|-----------------|-----------------|
| Bank Charges                | 9.55            | 11.72           |
| Interest on Lease Liability | 3,541.35        | 5,901.11        |
| Interest Paid               | -               | 253.71          |
|                             | <b>3,550.90</b> | <b>6,166.54</b> |

## 22 Employee Benefits Expenses

|                    |                  |                  |
|--------------------|------------------|------------------|
| Salaries and Wages | 34,869.34        | 41,697.07        |
| Salary to Director | 49,000.00        | 43,000.00        |
|                    | <b>83,869.34</b> | <b>84,697.07</b> |

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

(Currency: Hundred INR)

| Particulars                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Year Ended<br>March 31, 2026 | Year Ended<br>March 31, 2025 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------|
| <b>23 Depreciation, Amortisation and Impairment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                              |                              |
| Depreciation on Property, Plant and Equipment (Refer Note 10 (a))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 119.19                       | 130.38                       |
| Depreciation on Intangible Assets (Refer Note 10 (b))                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -                            | -                            |
| Amortisation Expenses on Right to Use Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 21,629.26                    | 21,629.86                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>21,748.45</b>             | <b>21,760.24</b>             |
| <b>24 Other Expenses</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                              |                              |
| Power & Electricity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2,374.73                     | 2,647.44                     |
| Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 129.62                       | 139.45                       |
| Director Sitting Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1,320.00                     | 1,205.00                     |
| Repairs and Maintenance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2,352.92                     | 1,346.13                     |
| Payment to Auditors                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,000.00                     | 1,000.00                     |
| Travelling and Conveyance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 2,787.48                     | 217.10                       |
| Advertising Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8,661.53                     | 12,783.85                    |
| Professional Charges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 977.50                       | 892.50                       |
| Listing Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 3,250.00                     | 3,250.00                     |
| Filing Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 43.42                        | 36.41                        |
| Postage & Telephone                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,265.95                     | 1,285.23                     |
| Printing & Stationery                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 255.10                       | 311.10                       |
| Registrar & Share Transfer Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1,485.79                     | 1,391.00                     |
| Software & Internet Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 593.13                       | 762.42                       |
| General Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 337.62                       | 159.77                       |
| Capital Market FNO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                            | 41,127.06                    |
| Conference Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                            | 600.00                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>26,834.79</b>             | <b>69,154.46</b>             |
| <b>25 Earnings Per Share</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| Profit/(Loss) During the Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 63,662.90                    | (54,166.25)                  |
| Number of Shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 15700000                     | 15700000                     |
| EPS-Basic (INR)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0.41                         | (0.35)                       |
| EPS- Diluted (INR)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.41                         | (0.35)                       |
| <b>26 Contingent Liabilities</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -                            | -                            |
| <b>27 Auditors Remuneration</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                              |                              |
| Audit Fees                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1,000.00                     | 1,000.00                     |
| <b>28 Tax Expense in Statement of Profit and Loss</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                              |                              |
| <b>28.1 Amounts recognised in Statement of Profit and Loss</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| <b>Current Tax</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -                            | -                            |
| Tax Effect of Earlier Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | -                            | (100.91)                     |
| <b>Deferred Tax:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                              |                              |
| Effect of difference in book depreciation and depreciation under Income Tax Act, 1961                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 68.93                        | 93.72                        |
| Financial Instrument - Security Deposit, Lease and RTU                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 244.36                       | (678.74)                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>313.29</b>                | <b>(685.93)</b>              |
| <b>28.2 Amounts recognised in Other Comprehensive Income</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                              |                              |
| Tax on Gain/(Loss) on Equity Investments recognised in Other Comprehensive Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (9,241.97)                   | 1,035.43                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>(9,241.97)</b>            | <b>1,035.43</b>              |
| <b>28.3 Reconciliation of Income Tax Expense of the Year with the Accounting Profit:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                              |                              |
| (a) Profit before Tax (PBT) as per Statement of Profit and Loss                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 63,976.19                    | (54,852.18)                  |
| (b) Tax Provision @ 25.17% (Previous Year: @ 25.17%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | -                            | -                            |
| (c) Tax Effects of adjustments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                              |                              |
| Tax Expense of Earlier Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | -                            | (100.91)                     |
| Tax on Disallowed / Allowed Expenses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 313.29                       | (585.02)                     |
| <b>Total Effect of Tax Adjustment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>313.29</b>                | <b>(685.93)</b>              |
| (d) <b>Tax Expense recognised for the Current Year (d) = (b) - (c)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>313.29</b>                | <b>(685.93)</b>              |
| (e) <b>Effective Tax Rate (e) = (d) / (c)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>0.49%</b>                 | <b>1.25%</b>                 |
| <b>29</b> Investment in Quoted Equity Instruments have been recognised at Fair Value through Other Comprehensive Income. The effect of deferred tax liability of Rs.12197.71 hundreds has been adjusted with the fair value of investment in Note no. 6.                                                                                                                                                                                                                                                                                                                                                                                      |                              |                              |
| <b>30</b> Long term Investments in Group Companies have been recognised at Cost as per Ind AS 27. However, impairment at the year-end has not been worked out since no indicators are observed to impair the investment in Group Companies.                                                                                                                                                                                                                                                                                                                                                                                                   |                              |                              |
| <b>31</b> The Company paid Rs.10 lakhs towards booking of 4 flats with Shri Shiv Sai Construction Company. Shri Shiv Sai Construction Company sent cancellation letter for booking against which the Company filed a case in the State Consumer Commission. The State Consumer Commission passed the order against Shri Shiv Sai Construction Company and awarded proportionate compensation on the basis of Reckoner Rate for our advance booking hence the Company has filed an Appeal in the National Commission for possession of the Flats and the Appeal is admitted on 16.04.2026. (Refer Advance against Property under Note No. 11). |                              |                              |

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

- 32 The Company had booked one Office with Sharpmind Consultancy Services Pvt. Ltd. by paying Advance of Rs. 5 lakhs. The matter went to Hon'ble Supreme Court & Hon'ble Supreme Court directed Sharpmind Consultancy Services to give possession of the Office premises. The Company has filed an Execution Application against Sharpmind Consultancy Services Pvt. Ltd. for execution of Sale Deed for 5,200 sq.ft. office premises at Bhairav Stone, Wagle Industrial Estate, Thane and the said Execution Application is pending before the State Consumer Commission for possession of Office Premises. The Company has already deposited balance amount of Rs. 121.56 lakhs with State Consumer Commission (Refer Advance against Property under Note No. 11) which is to be released to Sharpmind Consultancy Services Pvt. Ltd. on Execution of the Sale Deed.

### 33 Fair Value Hierarchy

The Company uses the following hierarchy for determining and disclosing the Fair Value of financial instruments by valuation techniques:

Level 1 : Hierarchy includes financial instruments measured using quoted prices.

Level 2 : The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3 : If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. The Company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

(Currency: Hundred INR)

| Particulars                                                   | Level 1     | Level 2 | Level 3 |
|---------------------------------------------------------------|-------------|---------|---------|
| <b>Financial Assets designated at Fair Value through OCI:</b> |             |         |         |
| - Listed Equity Investments                                   | 2,12,415.27 | -       | -       |

- 34 In the opinion of the Board of Directors, the Financial and Non-Financial Assets, Loans and Advances are approximately of the value stated if realised in the ordinary course of business.
- 35 The provision for all known liabilities is adequate and not in excess of amount.
- 36 The balances of certain trade receivable / payable, short term loans and advances are subject to reconciliation thereof, if any.
- 37 Figure of previous year have been regrouped/rearranged wherever necessary.
- 38 The payment of Gratuities Act does not apply on the Company due to less number of employees. Hence, actuarial valuation has not been obtained and provided as per Ind AS 19.
- 39 The Company is engaged primarily in the business of NBFC and accordingly there are no separate reportable segments dealing with Segment Reporting. The Company's business is not subject to seasonal variation.
- 40 The Company has given interest free security deposit of Rs. 75000.00 Hundreds (Previous Year: Rs. 75000.00 Hundreds) to Mr. Lalit Kumar Dangi, a Director of the Company, in respect of the Office premises, with the stipulation that no compensation shall be payable to him.
- 41 The Company has not received any specific details of vendor's status under the Micro, Small and Medium Enterprises Development Act, 2006 ('MSME Act'). The Company contends that there are no overdue amounts along with interest payable to any enterprise covered under MSME Act and generally payments are made to vendors within the stipulated time/agreed credit terms. During the year, the Company has not paid any interest in terms of the section 18 of the above mentioned Act.
- 42 During the Financial year, the Company has not defaulted on any payment to Bank / Financial Institution on the borrowed fund (including OD/CC facility), as a result of which, the Company has not been adjudged as Wilful Defaulter by any Bank / Financial Institution.
- 43 There is no benami property transaction undertaken by the Company and also there are no proceedings against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- 44 During the year, the Company has not traded or invested in any Crypto currency or Virtual currency.
- 45 During the year, the Company has periodically reviewed its vendors and no information was obtained on the said review regarding that any company has been Struck Off under section 248 of Companies Act, 2013 or Section 560 of Companies Act, 1956.
- 46 Ratio Analysis
- |                                                    |                |
|----------------------------------------------------|----------------|
| (a) Capital to Risk - Weighted Assets Ratio (CRAR) | 132.26%        |
| (b) Tier I CRAR                                    | 132.26%        |
| (c) Tier II CRAR                                   | Not Applicable |
| (d) Liquidity Coverage Ratio                       | Not Applicable |
- 47 There is no transactions which is not recorded in the books of accounts that has been surrendered or disclosed as income during any tax assessments under the Income Tax Act, 1961.
- 48 During the year, the company has not borrowed funds from Banks / Financial Institutions.
- 49 During the year, the Property, Plant or Equipment has not been revalued.
- 50 There is no registration or satisfaction of charge registered at the ROC nor there is any registration and satisfaction of charge pending to be registered with ROC. Accordingly, the said disclosure is not applicable.
- 51 **Maturity Analysis of Assets and Liabilities**  
The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled. With regard to loans and advances to customers, the Company uses the same basis of expected repayment behaviour as used for estimating the EIR. Issued debt reflect the contractual coupon amortisations.

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

## 51.1 Maturity Analysis of Assets

(Currency : Hundred INR)

| Particulars                   | As at March 31, 2026 |                    |                     | As at March 31, 2025 |                    |                     |
|-------------------------------|----------------------|--------------------|---------------------|----------------------|--------------------|---------------------|
|                               | Within 12 Months     | After 12 Months    | Total               | Within 12 Months     | After 12 Months    | Total               |
| Cash and Cash Equivalents     | 3,792.71             | -                  | 3,792.71            | 4,871.19             | -                  | 4,871.19            |
| Trade Receivables             | 2,13,459.02          | -                  | 2,13,459.02         | 96,075.96            | -                  | 96,075.96           |
| Loans                         | 7,67,873.37          | -                  | 7,67,873.37         | 16,79,560.76         | -                  | 16,79,560.76        |
| Investments                   | -                    | 4,93,452.14        | 4,93,452.14         | -                    | 5,01,938.17        | 5,01,938.17         |
| Other Financial Assets        | -                    | 83,735.83          | 83,735.83           | 25,000.00            | 57,768.79          | 82,768.79           |
| Current Tax Assets (Net)      | 7,287.43             | -                  | 7,287.43            | 5,041.57             | -                  | 5,041.57            |
| Deferred Tax Assets (Net)     | -                    | 1,267.15           | 1,267.15            | -                    | 1,580.44           | 1,580.44            |
| Property, Plant and Equipment | -                    | 125.26             | 125.26              | -                    | 244.45             | 244.45              |
| Intangible Assets             | -                    | 12.01              | 12.01               | -                    | 12.01              | 12.01               |
| Other Non-Financial Assets    | 27,041.34            | 1,51,789.85        | 1,78,831.19         | 18,178.00            | 1,73,419.11        | 1,91,597.11         |
| <b>Total Assets</b>           | <b>10,19,453.87</b>  | <b>7,30,382.24</b> | <b>17,49,836.11</b> | <b>18,28,727.48</b>  | <b>7,34,962.97</b> | <b>25,63,690.45</b> |

## 51.2 Maturity Analysis of Liabilities

| Particulars                     | As at March 31, 2026 |                  |                  | As at March 31, 2025 |                  |                    |
|---------------------------------|----------------------|------------------|------------------|----------------------|------------------|--------------------|
|                                 | Within 12 Months     | After 12 Months  | Total            | Within 12 Months     | After 12 Months  | Total              |
| Other Financial Liabilities     | 7,739.50             | -                | 7,739.50         | 8,37,916.76          | -                | 8,37,916.76        |
| Other Non-Financial Liabilities | -                    | 17,423.01        | 17,423.01        | -                    | 39,073.04        | 39,073.04          |
| <b>Total Liabilities</b>        | <b>7,739.50</b>      | <b>17,423.01</b> | <b>25,162.51</b> | <b>8,37,916.76</b>   | <b>39,073.04</b> | <b>8,76,989.80</b> |

## 52 Fair Value Measurements

Financial Instruments by Category

| Particulars                        | As at March 31, 2026 |                     |                     | As at March 31, 2025 |                     |                     |
|------------------------------------|----------------------|---------------------|---------------------|----------------------|---------------------|---------------------|
|                                    | FVTOCI               | Amortised Cost      | Total               | FVTOCI               | Amortised Cost      | Total               |
| <b>A. Financial Assets</b>         |                      |                     |                     |                      |                     |                     |
| Cash and Cash Equivalents          | -                    | 3,792.71            | 3,792.71            | -                    | 4,871.19            | 4,871.19            |
| Trade Receivables                  | -                    | 2,13,459.02         | 2,13,459.02         | -                    | 96,075.96           | 96,075.96           |
| Loans                              | -                    | 7,67,873.37         | 7,67,873.37         | -                    | 16,79,560.76        | 16,79,560.76        |
| Investments                        | 2,12,415.27          | 2,81,036.87         | 4,93,452.14         | 2,20,901.30          | 2,81,036.87         | 5,01,938.17         |
| Other Financial Assets             | -                    | 83,735.83           | 83,735.83           | -                    | 82,768.79           | 82,768.79           |
| <b>Total Financial Assets</b>      | <b>2,12,415.27</b>   | <b>13,49,897.80</b> | <b>15,62,313.07</b> | <b>2,20,901.30</b>   | <b>21,44,313.57</b> | <b>23,65,214.87</b> |
| <b>B. Financial Liabilities</b>    |                      |                     |                     |                      |                     |                     |
| Other Financial Liabilities        | -                    | 7,739.50            | 7,739.50            | -                    | 8,37,916.76         | 8,37,916.76         |
| <b>Total Financial Liabilities</b> | <b>-</b>             | <b>7,739.50</b>     | <b>7,739.50</b>     | <b>-</b>             | <b>8,37,916.76</b>  | <b>8,37,916.76</b>  |

## 53 Related Party Disclosure

(As Identified &amp; Certified by the Management of the Company)

## 53.1 As per IND AS 24, the disclosures of transactions with the related parties are given below:

- (a) Parties Where control exist : Nil
- (b) Key Managerial Personnel:  
Dr. (Mrs.) Vandna Dangi - Managing Director  
Mr. Nawal Agrawal - Chief Financial Officer  
Ms. Mohini Bhavsar - Company Secretary
- (c) Other Group Companies with whom the Company has entered into transaction or not during the Year:
  - (i) Libord Securities Limited
  - (ii) Libord Advisors Private Limited
  - (iii) Libord Brokerage Private Limited
  - (iv) Libord Exports Private Limited
  - (v) Libord Consultants Private Limited
  - (vi) Neha System Services Private Limited
  - (vii) Libord IRP Advisors Private Limited

## NOTES FORMING PART OF THE FINANCIAL STATEMENTS

## 53.2 Related Party Transactions

The following transactions were carried out with related parties in the ordinary course of business.

(Currency: Hundred INR)

| Nature of Transaction                     | As at<br>31.03.2026 | Movement during<br>the year | As at<br>31.03.2025 |
|-------------------------------------------|---------------------|-----------------------------|---------------------|
| <b>A. Related Companies</b>               |                     |                             |                     |
| Loan Given                                | 4,77,163.89         | (13,442.14)                 | 4,90,606.03         |
| <b>B. Investment in Equity</b>            |                     |                             |                     |
| Libord Securities Limited                 | 50,000.00           | -                           | 50,000.00           |
| Libord Advisors Private Ltd.              | 10.00               | -                           | 10.00               |
| Libord Brokerage Private Ltd.             | 2,81,026.87         | -                           | 2,81,026.87         |
| <b>C. KMP/Managerial Personnel Salary</b> | 53,773.11           | -                           | 48,478.20           |

As per our Report attached of even date

For RMR & Co.

Chartered Accountants

ICAI Firm Registration No. 106467W

CA Rohit Vijayvargia

Partner

Membership No. 077946

Place: Mumbai

Date : 22.05.2026

For and on behalf of the Board of Directors

Dr. Vandna Dangi  
Managing Director  
DIN: 00886496

Nawal Agrawal  
CFO & Director  
DIN: 01753155

Lalit Kumar Dangi  
Director  
DIN: 00886521

Mohini Bhavsar  
Company Secretary  
& Compliance Officer